





InfoDOMAIN



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Commander, Navy Cyber Forces

RDML Gretchen Herbert

Deputy Commander

Mr. Mark E. Kosnik

Public Affairs Officer

CDR Brenda Steele MacCrimmon

Deputy PAO / Editor-in-Chief

Mr. George D. Bieber

Managing Editor

Miss Jacky Fisher

Associate Editor & Visual Information Specialist

Mr. Robin D. Hicks

Graphics Editor

MC3 Jacob D. Galito

InfoDomain is the professional magazine of Navy Cyber Forces that promotes the advancement of Information Dominance through an open exchange of better practices, tactics, and current and future strategies to meet the global challenges of the information warfare domain.

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MyDomain

FORCM Powers Reflects on CYBERFOR & His Time in Navy

EDITOR'S NOTE: FORCM Jay. L. Powers has been CYBERFOR's top enlisted Sailor since January 2010. His predecessor, FORCM Charles Dassance, drafted the Enlisted Information **Dominance Warfare Specialist (EIDWS)** pin program; however it was Powers who saw the program through to its fruition. The warfare qualification specifically focuses on Information Dominance Corps (IDC) personnel in the Aerographer's Mate (AG), Cryptologic Technician (CT), Intelligence Specialist (IS) and Information Systems Technician (IT) ratings. The following interview was held a week prior to Powers' retirement ceremony, after more than 31 years of service.

InfoDOMAIN: How did you feel once the Personnel Qualification Standard (PQS) was blessed and Sailors within the IDC were now able to test and wear a warfare pin that was specific to their ratings?

POWERS: It was absolutely one of the greatest days of my career. I had very little experience with the AG, CT, IS and IT communities and their mission within cyberdomain when I first showed up. I did, however know how important the warfare pin was for our cyber Sailors who were at a distinct disadvantage to earn a warfare pin of any kind. Many of their assignments, mostly shore commands, do not afford them the opportunity to earn a pin. And many never get the opportunity to go afloat based on their ratings.

I also appreciate the fact that the

EIDWS pin is one of the most sought after pins in the Navy right now. There's not a mission, nor a skirmish or battle that is not won without Intel and Cyber being there first.

Since we began the program, we are now been able to extend the pin's availability to Sailors on large-deck amphibious assault ships and our aircraft carriers. A recent NavAdmin also includes Sailors aboard frigates, cruisers, destroyers and other smaller ships throughout the Navy.

InfoDOMAIN: With the availability of the EIDWS pin being expanded, does this mean that any Sailor who qualifies for the pin can wear it or is it specific to IDC ratings?

POWERS: Right now it is specific to IDC Sailors, both ashore and afloat programs. However, some of the NIOCs and NCTAMS might have some Boatswains Mates, Personnel Specialists, Yeomen or Seabees assigned to a Fleet cyber command or Navy cyber unit. These Sailors are absolutely required to qualify for the pin. We don't ask them to qualify for it; we require them to in order for them to understand the mission of their counterparts, the IDC Sailors.

And remember, those cyber Sailors who are afloat, are required to earn their ship's warfare pin first; be it a surface, air or submarine warfare pin, before qualifying for the EIDWS pin. This means that our IDC shipmates have to earn two pins when they are afloat vice one. So can it be said that our Sailors are working harder than others when they're afloat? Absolutely!

InfoDOMAIN: When vou visit vour Sailors, both chiefs and junior enlisted, what are you looking for? What kind of questions are you asking them?

POWERS: One of the first things I look at when I visit a command, whether it's a Navy cyber or Fleet cyber command, are the man, train and equip areas. That's my angle and that's what Admiral Herbert employs me to

do. I'm not limited as to what I can look at when I travel. Aside from checking on the man, train and equip aspects, I will also look at "bringing on the basics" and really focus on that warfare pin.

InfoDOMAIN: Do the cyber schools scattered throughout the U.S. and abroad have to have their staff of instructors qualify for the EIDWS pin as well or are they on a separate qualification?

POWERS: First and foremost I cannot imagine a schoolhouse allowing someone to instruct our future cyber Sailors, unless he or she has earned their master instructor qualification. The instructor screening for our schools, CID Pensacola for example, has one of the most stringent processes in the Navy. Those are coveted positions that those instructors have; only the best instructors stone than your typical civilian. and cyber warriors end up behind the podium.



FORCM Jay L. Powers

InfoDOMAIN: How would you encourage cyber Sailors to stay in the Navy or aid recruiting in drawing young men and women into the IDC?

POWERS: That's a great question! When you travel as much as I do to all the NIOCs, NCTAMS and other cyber venues, you see these folks out on the watch floors doing what they do, sitting right beside a civilian who is a college graduate or former military. Those Sailors are probably making a little bit less than what that civilian contractor might be making, but I would venture to guess that our Sailors don't do what they do for the paycheck. Our Sailors enjoy what they do because they're carved from a different

But let me get back to your question.



MyDOMAIN . . . continued from Page 2

Yes, it's very difficult to keep them. And what I tell cyber Sailors is that the civilian next to you is probably making \$70 to \$80,000.00 a year, but 15 years from now when you're a Command Master Chief or whatever, and you've had a half dozen tours all over the world and you've probably influenced thousands of Sailors ... you may go back to that command. You may find that same civilian is still sitting where he was sitting years earlier, doing the same thing, plugging away on the same keyboard, same monitor, having same boss, living in the same place he or she's always lived. I don't know about you, but that's not exciting to me. I do not know how many Sailors the once young, now older civilian has influenced. Again, I'd venture to guess not near as many as the Sailor who made the Navy a career. It comes down to your lifestyle and what you want to do with your life.

InfoDOMAIN: What's the one thing you would want people to know about the cyber community?

POWERS: Situational awareness with regard to cyber warfare. Now it is very, very possible that our next war is one that will be fought in the cyber arena. So hypothetically, I can go into country "A" and shut down water, electricity, communications and more with a push of a button. Knowing our capabilities and what our Sailors are doing out there, they are supporting just about every operation in the world. Often, because of what we do, we can't talk about it. You need to know that when a Marine straps his gear on his back and gets down in the dirt, there's a cyber-guy somewhere, watching and taking care of him.

InfoDOMAIN: If you had one piece of advice to leave your cyber Sailors,

what would it be?

POWERS: When we came into the Navy, the Marines, the Army, whatever; there was a mother or father who took their son or daughter, dropped them off at the MEPS station and asked a recruiter to take what they had done with this child, we were all children when we came in, and polish them off a little bit and take the things like morals and values instilled in this person and make 'em better, sort of like a hand-off if you will, a baton passing of sorts.

So the Navy recruiter takes that person, ships them off to boot camp at Great Lakes, IL and passes that baton off to the RDC and he's going to take that product and make it even better. So they'll go to their 'A' school where there's another baton passing. Ultimately at their gaining command be it Navy Cyber, USS Ticonderoga, Churchill, whatever, there's another baton passing to the RTC, Chief Petty Officer or Division Officer (one of the deck plates) and they are not only honor bound, but required to continue to lead, protect and mentor them. They are also bound by a convenant to those parents to guide their children, get them promoted, awarded and give them counseling when they do good or bad.

And so when it's time for old guys like me to go home, move into the VA home, play bingo at the VFW or whatever, I know in my heart that when I look out and see those young Sailors ... that I was part of that baton passing. The anchors on my collar or the awards I may get when I retire, they all mean nothing. They'll sit in my room; hang on the bulkhead for me and my wife to look at.

My legacy is the Sailors I have left behind who will carry on that covenant with the families of our future Sailors, Marines, Soldiers and Airmen.





FORCE'S CORNER

T.S. TAILY.

IDC Warriors,

What an amazing first couple of weeks in office. First, I would like to personally thank FORCM Joseph "Jay" Powers. Thanks for the many years of support and dedication during a lifetime of commitment to not just the Navy Cyber Forces (NCF) team, but to our Navy. Your legacy of leadership and mentorship to many of us in the Navy has had, and will continue to have, a profound and lasting impression. I know stepping into the position of a newly minted commands' Force Master Chief was no easy task. You performed superbly Shipmate, and many others join me as I wish you and Pam all the best.

During FORCM Powers' tenure, the Information Dominance Corps (IDC) saw the implementation, and most recently, the expansion of the Enlisted Information Dominance Warfare qualification. IDC Sailors now have the opportunity to earn a warfare qualification signifying competence in their rating. This also allows IDC Sailors to acquired additional general knowledge enhancing individual understanding of the IDC's role as it pertains to warfighting, mission effectiveness, and command survivability. Attainment of this professional milestone is a goal each of us must strive to achieve; similar to those nine IDC Warriors recently qualified at NCF Det San Diego and Naval Beach Group ONE. Bravo Zulu to each of them and their mentors!

We will remain focused and dedicated in providing relevant, resilient and effective C5I - that is Command, Control, Computers, Communications & Intelligence - capabilities to our highly trained and educated cyber workforce in an effort maximize Fleet readiness in support of all missions through cyberspace. I simply ask each of you to communicate through your organizations any issue our community may face in accomplishing this goal in this dynamic environment.

I look forward to meeting each of you during my visits and welcome your sage advice.

Steven Giordano
Force Master Chief



DoD Focuses on CS/IA Scholarships Available

Scholarships are being offered for Department of the Navy civilian and military personnel through the Department of Defense Information Assurance Scholarship Program to meet the increasing demand for cyber/information technology professionals with a Cyber Security/Information Assurance (CS/IA) focus.

Scholarships for master's and

doctorate level work cover the cost of tuition, fees, and books. They can be used for degrees in Biometrics, Computer Science, Computer Crime Investigation, Computer Engineering, Computer Programming, Cyber Operations, Digital and Multimedia Forensics, Electronics Engineering, Software Engineering, Telecommunications, Business Management or Administration, and other areas with a CS/IA concentration.

For details, visit: http://www.

doncio.navy.mil/ContentView. aspx?id=41322

Good Ideas Can Pay Off

If you have good ideas on how to save money through improving management of the Department of the Navy's Information Technology (DoN IT), improving existing processes through insertion of IT or changing existing processes, the DoN Chief Information Officer (CIO) would like to know.

Short**Circuits**

For details, visit: http://www.doncio.navy.mil/ContentView.aspx?ID=4055

Info Alerts are sent out by the DoN CIO to inform you of news related to DoN Information Management (IM) and IT/cyberspace.

Discuss this Info Alert and more at the Pulse, a collaborative site for members of the DoN IM/IT community. Visit: https://www.doncio.navy.mil/ pulse < https://www.doncio.navy.mil/ pulse> (Note: DoD CAC required.)

EIDWS Program Expands Accessebility

From the Office of the Deputy CNO for Information Dominance (N2/N6)

The Enlisted Information Dominance Warfare Specialist (EIDWS) designation was implemented in 2010 to enhance the Navy's understanding of information dominance to increase warfighting and mission effectiveness.

The EIDWS warfare qualification specifically focused on Information Dominance Corps (IDC) personnel in the aerographer's mate (AG), cryptologic technician (CT), intelligence specialist (IS) and information systems technician (IT) ratings.

Navy Cyber Forces (NCF), as the executive agent for the EIDWS program, reviewed the program and identified a lack of qualification opportunities for Sailors in the AG, IS, CT and IT ratings assigned to commands not under IDC command administrative control. NCF determined that as of October 2012, only 50 percent of IDC enlisted

personnel were eligible to enroll in the EIDWS program.

To support the Navy Strategy for Achieving Information Dominance and enhance the professional development of IDC enlisted personnel, the provisions of NAVADMIN 343/12 (www.public. navy.mil/bupers-npc/reference/messages/Documents/NAVADMINS/NAV2012/NAV12343.txt) expands the program to allow all IDC personnel an opportunity to enroll in any existing certification program.

Any IDC Sailor having reasonable access to a command with an established EIDWS program may enroll in that command's program. This additional opportunity for earning enlisted warfare qualifications will enhance the professional development of all IDC Sailors and increase warfighting capabilities and cyber

expertise throughout the Navy.

Shipboard personnel attached to commands without a program may enroll and qualify via an approved program within their Strike Group, Amphibious Readiness Group (ARG) or task force. If not assigned to a Strike Group, ARG or Task Force, shipboard IDC personnel may enroll at any reasonably accessible approved EIDWS program.

Primary command Personnel Qualification Standards (PQS) and warfare qualifications, based on command function, must be obtained prior to authorization to enroll in an EIDWS program.

New program validation and approval will continue as needed to support emerging ID mission expansion. Commands currently in the process of EIDWS program development may continue with program certification

efforts. Aircraft carriers, amphibious assault ships and Fleet commands interested in creating an EIDWS program are directed to follow the guidance outlined in COMNAVCYBERFOR Instruction 1414.1.

Prior to the release of NAVADMIN 343/12, only 50.4 percent of IDC enlisted personnel, or 12,689 of 25,172, were eligible to enroll. Program expansion increases opportunities for more than 90 percent of IDC personnel in IDC ratings.

So far, 121 commands have an approved EIDWS program, with 22 in the process of validation. More than 3,300 Sailors have already qualified.

An updated EIDWS instruction will be released containing program revisions and updated requirements. In the meantime, please refer to NAVADMIN 343/12 for guidance.





Telecommunications Area Master Station Atlantic (NCTAMS LANT) Miniature/Microminiature/Modular Test & Repair (2M/MTR) Laboratory personnel proudly represented the Navy during the 2M/MTR Symposium in September 2012 at the Virginia Beach Convention Center. Their proactive methods toward the screening and repair of mission-critical communications parts have earned them both accolades and respect as the Navy's penultimate 2M program.

With the exception of Navy
Regional Maintenance Centers,
NCTAMS LANT 2M/MTR Lab serves
as the only other Surface Gold Disk
development site. They stand at
the forefront in developing repair
procedures that enable the expeditious
repair of key communication system
components. Wielding the program
as a weapon against long lead times
to receive parts and emergent
outages, 2M personnel routinely
perform swift repairs that ensure key
communications reach the Global
Warfighter.

According to CAPT Danelle
Barrett, NCTAMS LANT commanding
officer, the ability to efficiently screen
and repair faulty parts at the lowest
level is a cornerstone of optimum
operational readiness. The capability
to swiftly repair communication parts
cannot be overemphasized – dramatic
reductions in cost and turnaround
time are just two of the important
benefits realized.

"Ensuring the timely repair of system components is a key part of our mission," she said.

"Our communications suites rely

heavily on our 2M Lab to apply their proactive repair measures, and they extend that capability to all of our regional sites as well."

By Lori S. Blann, Public Affairs NCTAMS LANT

Holding Gold Disk development credentials enables the NCTAMS LANT 2M lab to test and engineer diagnostic procedures that are adopted Navy-wide. The impact is tremendous and enables all Navy Fleet and shore units to benefit from the test procedures developed and standardized.



ProMETHODS . . . continued from Page 5



(Previous page) ET2 Trisha Baxter solders a connector in 2M/MTE Lab. (Above, left to right) ET2 Trisha Baxter and ET2 Shane Uminn troubleshoot a Power Amplifier. (Photos by ET3 Cody Beall)

"Over the course of their history, our regional 2M Lab has saved the Navy millions of dollars," according to Barrett. "The determination they display on a daily basis to troubleshoot faulted equipment is unparalleled. They've established the benchmark for all 2M labs to emulate."

The NCTAMS LANT 2M Lab staff is comprised of Roy Dowell, ET2 Shane Uminn and ET3 Trisha Baxter, forming the trident that spearheads equipment repairs. The lab has received several Chief of Naval Operation (CNO) 2M Gold Disk Awards during their long history, with ET2 Uminn the latest recipient. They continue to strive for excellence and lead from the front.

Selected to kick-off VADM Rogers

visit to NCTAMS LANT in October, the 2M Lab demonstrated exactly why it is a Navy "Top Ten" program. Dowell clearly conveyed how much the Navy benefits in terms of cost savings and critical outages. In one dramatic example involving Digital Modular Radios, a key UHF system component on both ship and shore platforms, Dowell stated, "saving the Navy over \$1 million with an average turnaround time of one day highlights our performance capability over a timetested period, and is a testament to our military's perseverance and skill. Their superb accomplishments are an inspiration to all Navy personnel, and exemplify the core values of Honor, Courage and Commitment."

Mustang Receives

Cyber Warriors

Prestigious Mayo Award

By Amanda Stein

PS Cyber Systems and Operations student, LT Jason Hughes, was recently presented the VADM Richard W. Mayo Award by Naval Postgraduate School (NPS) Senior Intelligence Officer, CAPT Jennith Hoyt, during a ceremony held at NPS. The prestigious Mayo Award, named for the first commander of the Naval Network Warfare Command, is presented annually to an Information Professional officer who demonstrates vision, innovation and exceptional performance in Information Technology

(IT), and operational Command, Control, Communications and Computers (C4). Hughes was nominated for the award by his previous command, Naval Computer and Telecommunications Area Master Station Atlantic (NCTAMS LANT).

"A true leader and visionary in the Information Dominance Corps who is already thinking and operating at a more senior level, his contributions to the areas of operational communications for Joint and afloat naval forces are exceptional and have longstanding, positive impacts on national security," said CDR Tim Unrein, Excellence Director, Information Dominance Center.

Hughes joined the Navy more than 18 years ago, and started as a Fire Control Technician, a job that required him to have a basic understanding of entry-level electrical engineering. From there, he spent his Navy career

in information technology and C4, including time spent teaching IT "C" schools. During his tour with NCTAMS LANT, Hughes set the standard for excellence in Defensive Global Information Grid Operations.

"Because of his



DERWAY IN A MOMENTS NOTICE

NIAF Norfolk Sailor Provides Hurricane Sandy Relief

Story & Photo By Jacky Fisher, CYBERFOR Public Affairs

ith less than three hours notice, IS2(SW) Tori White wrapped up her collateral duties, found a dog sitter for Chloe, packed her seabag and reported to USS SAN ANTONIO (LPD

17) for transport to USS WASP (LHD 1), already on station off New York's coastline. White, a 3910/imagery analyst assigned to Fleet Intelligence Adaptive Force (FIAF), Norfolk, answered the call to assist with

As Sailors, Marines and equipment were ferried ashore to perform debris clearing and dewatering tasks of public housing, Rockaway Beach and the Hoboken

personnel and cargo going ashore for both helos and LCU's (Landing Craft Utility)."

White became aware of the importance of her duties when a Marine captain told her, "You are the most important person in Flag Plot right now because of that spreadsheet." White remembers thinking,

"And you trusted an E5 to do this.... that's cool!" For her diligence and professionalism, IS2 White was awarded a

spot Navy Achievement Medal, presented to her by the Commander, Amphibious Squadron SIX, CAPT Timothy Spratto.

White has deployed before, but this was her first relief mission. "It was rewarding to know that we were out there helping people, especially when it was so cold," said White. "While we were out there we were also hit with a Nor'easter, so we knew how difficult those people had it. To see Sailors and Marines working together to help civilians was pretty cool and to be able to help out our fellow Americans was very rewarding."

Hurricane Sandy relief efforts.

"It wasn't hard to find a dog sitter; it was hard trying to find someone at home that time of day," said White.
"'Hey, can you watch my dog for an undetermined amount of time?' It's a good thing I have good friends."

WASP was the command and control ship working with the U.S. Coast Guard coordinating restoration efforts after Hurricane Sandy slammed the north east coast, leaving a wake of devastation in her path.

Ferry Terminal, White stood the watch tracking mission essential stats, responsible for three operational databases for the Joint Maritime Component Commander leading the military side of the relief efforts.

The spreadsheet with which White tracked data was critical for the Navy to identify support provided to the Federal Emergency Management Agency (FEMA). "I worked for the BWCs (Battle Watch Captains) tracking air and surface crafts from both WASP and SAN ANTONIO," said White. "We kept track of flight hours, routes and the

NO PHISHING DURING SPORTS EVENTS

yber Cat is a sports fan. But he's not a fan of phishing! Cyber Cat warns everyone about two important issues surrounding big sporting events such as the Super Bowl, NBA Playoffs, the Stanley Cup, the World Series and any other major sporting event.

The first issue - Sporting events present unique spear-phishing opportunities. Spear-phishing emails could be related to any aspect of the game: teams, players, the game itself, half-time show entertainers, commercials - anything that might peak your interest to click on a link. These attempts could occur at any time - now or even sometime after the game.

Be on the prowl...don't let that happen to you!

The second issue...Cyber Cat warns sports fans not to graze at the food feeder too much. Pace yourself and bat around the catnip ball during the commercials!

Safe email practices:

- Don't open attachments in emails that lack a digital signature.
- Be wary of clicking links from senders you don't know, even if they appear legitimate at first glance.
- If unsure of the legitimacy of a link, contact verify with the sender that they in fact sent it.
- Apply anti-virus updates and patches as soon as they are released.

If you receive an email you suspect as SPAM or possible PHISHING, create a new email, use ATTACH ITEM to attach the suspected email and send to NMCI_SPAM@navy.mil. This will keep the original header information intact for investigation and to effectively block future messages from the sender.



Graphic Illustration by MC3 Jacob D. Galito



CONGRESSMAN MILLER HONORS CORRY STATION MARINE

Story & Photos by Gary Nichols, **CID Public Affairs**

PENSACOLA, FL - Representative Jeff Miller honored a young Marine of Marine Detachment Corry Station on board Corry Station Oct. 26.

Miller, who represents Florida's First Congressional District serves on the House Armed Services Committee and the Committee on Veterans' Affairs, presented Marine PFC Matthew Morgan, 19, of San Diego, with a congressional coin and his personal congratulations for a job well done and upholding the finest traditions of the United States Marine Corps.

"I would like to personally thank you for assisting Ben Baltz when his prosthesis failed him during the Sea Turtle Tri Kids Triathlon," Miller said. "Your actions that day drew national attention because they served as an inspiration to us all."

Morgan gained national fame when he carried Ben Baltz, 11, of nearby Valparaiso, FL, across the finish line during the third annual Sea Turtle Tri Kids triathlon on Oct. 7 at Opal Beach, about halfway between Pensacola Beach and Navarre, FL.

Baltz, a bone cancer survivor, lost

his right leg when he was six. But now, he regularly runs triathlons and other athletic competitions throughout Northwest Florida with the help of a prosthetic device.

Halfway through the running portion of the triathlon, Baltz's prosthetic failed and he fell into the sugary white sand along the Gulf Coast. Morgan, who was volunteering at a water station along the route, ran to assist the young athlete.

Baltz struggled up, and was kind of bouncing around on his left foot while he attempted to refasten

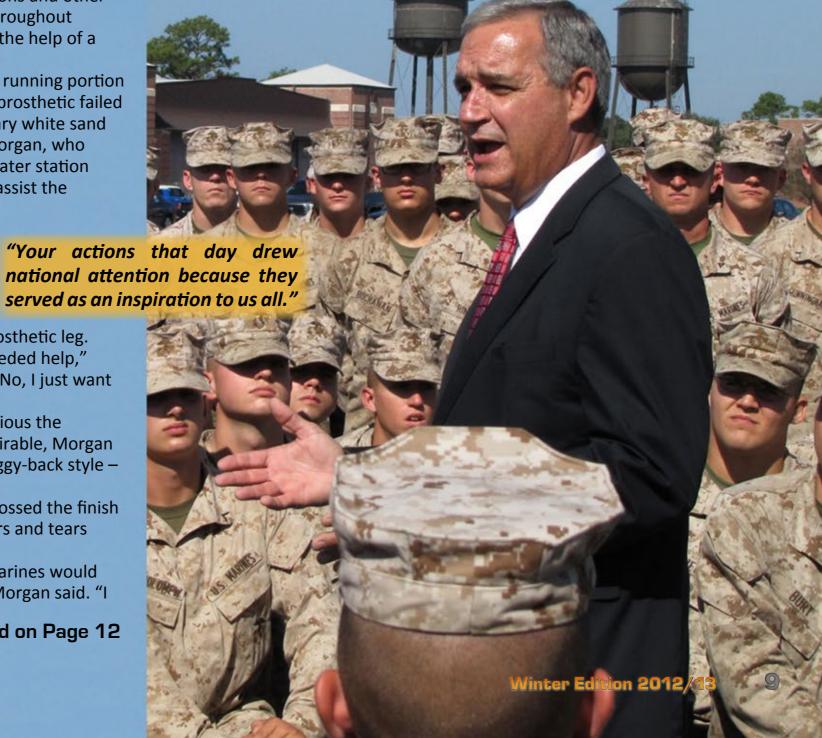
the loose pins on his prosthetic leg.

"I asked Ben if he needed help," Morgan said. "He said, 'No, I just want to finish the race."

When it became obvious the prosthetic was not repairable, Morgan offered Baltz a ride - piggy-back style to the finish line.

Together, the pair crossed the finish line and victory to cheers and tears from the onlookers.

"Any of my fellow Marines would have done the same," Morgan said. "I

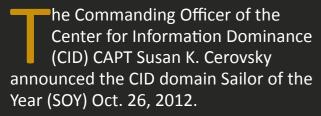




Sailor of the Year

Intel Specialist Moves to Next Round

By NMITC Public Affairs



IS1(IDW/SW/AW) Johnetta L. Heckard, an "A" school and "C" school Intelligence Specialist (IS) instructor at Navy and Marine Corps Intelligence Training Center (NMITC), based at Dam Neck, is the CID domain-wide SOY.

She will now move on to the next level of competition where she will represent CID for consideration as the Naval Education and Training Command 2012 Sailor of the Year.

Heckard said she was surprised and humbled at being selected as the CID domain SOY.

"I was definitely shocked to hear I won CID Sailor of the Year," Heckard said. "I definitely didn't see that coming."

She credited her success in the Navy to her mentors and shipmates, and especially to her mother, who gave her the motivation to always strive to seek excellence.

"My success has really been a team effort, which includes the Chiefs Mess, my fellow instructors, our students, and the Navy for giving me so many training opportunities," Heckard said. "I pretty much get all my motivation from my Mom, who wanted me to always do the right thing and to always take care of business."

NMITC Commanding Officer CAPT William Kotheimer Jr. had high praise for the hard-charging First Class Petty Officer whom he selected as the NMITC SOY.

"This represents the hard work and dedication of Petty Officer Heckard as well as all those who have supported her," Kotheimer said.

Heckard, a native of Toledo, OH, joined the Navy through the Delayed Entry Program, and completed basic training at Recruit Training Command at Great Lakes, IL, in December 2002.

She then reported to the USS Peleliu (LHA 5), homeported in San Diego, in January 2003 as an undesignated Seaman. She completed all required qualifications, including Enlisted Surface Warfare Specialist (ESWS) and Enlisted Aviation Warfare Specialist (EAWS) qualification becoming the first of two dual-qualified undesignated Seaman on Peleliu, and later advanced to Personnel Support Specialist Third Class.

Heckard later transferred to Personnel Support Detachment (PSD)





ASSIGNMENT HUMBLES NEW CO TO HIS CORE

Story & Photo by MC1(SW/AW) Nathan L. Guimont, CIDU Monterey Public Affairs

Dominance Unit (CIDU) Monterey held a change of command ceremony Oct. 26.

CDR Michael "Sean" Cooney relieved LCDR Thor Martinsen to become CIDU's 2nd commanding officer.

On Oct. 31, 2011, the Secretary of the Navy authorized the official name change of the Center for Information Dominance Detachment Monterey to CIDU Monterey; Martinsen was its first commanding officer.

"It has been an honor to be the first commanding officer of the Center for Information Dominance Unit Monterey, and with you, write our own chapter in the Navy's history at the Presidio of Monterey," said Martinsen. "During the last 1000 days we trained more than 1,250 cryptologic linguists, special operators, as well as Intelligence and Foreign Area and Exchange program officers who are now serving in every theater and area of operation. These Sailors have been given language skills critical to overseas contingency operations and intelligence and global engagements around the world."

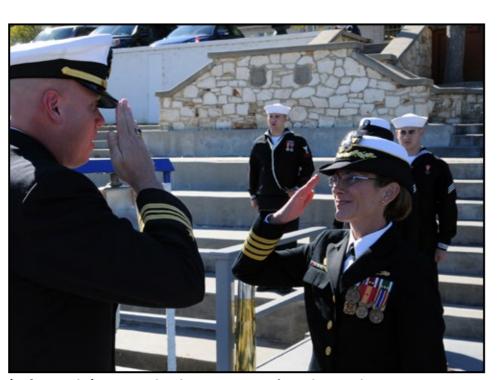
Martinsen continued, speaking directly to the students in attendance.

"You are the reason we are here. You make me proud to be in the Navy every day. Continue to work hard and Guest speaker CAPT Susan Cerovsky, commanding officer, Center for Information Dominance (CID) Pensacola, FL, spoke of Martinsen's accomplishments during his tenure.

"He [Martinsen] set in place a climate based on Navy Core Values

and teamwork, instilling in his crew an uncompromising dedication to training excellence," said Cerovsky. "His adamant focus on safety within his unit resulted in the unit winning the Commander, **Navy Education** and Training 2010 Unit Safety Award.

"Under his [Martinsen]



(Left to right) CDR Michael Cooney, CIDU's 2nd CO, salutes CAPT Susan Cerovsky, CID Pensacola's CO, as acceptance of command.

excel at language. Before you know it, you will be in the fleet and will be called upon to use the skills you are being taught here."

leadership, his command pioneered the use of academic early intervention and counseling along with peer-to-peer tutoring. The unit's academic success

CIDSPOTLIGHT

rate has risen to an all-time high of 73 percent. His focused efforts and collaboration with Foreign Area Officer community leadership also resulted in the Navy officer success rate at CIDU Monterey increasing from 57 to 72 percent."

Cooney, who graduated from the Defense Language Institute Foreign Language Center in 1994 as a Russian linguist, attended the Naval Postgraduate School Information Warfare curriculum in 2002 and received a Master of Science degree in Information Warfare Systems Engineering in 2004. He served in department head, executive officer and individual augmentee (IA) billets, while deployed to Iraq and Afghanistan. His most recent assignment was executive officer at Navy Information Operations Command, Ft. Gordon, GA.

"The profound honor of this opportunity humbles me to the core and our work is cut out for us as we continue supporting our Navy's mission both here and abroad," said Cooney. "I ask that all of you [CIDU staff] continue to give your best in your commitment to yourself, your families, the Navy, and our local communities. We have an enduring charge to uphold the highest standards in support of our Constitution and in support of our fellow Americans. We will carry-out this charge with the utmost professionalism and enduring pride, dignity and respect."





(Right) Rep. Jeff Miller presents Marine PFC Matthew Morgan, 19, of Marine Detachment Corry Station, with a congressional coin and his personal congratulations for a job well done. Morgan gained national fame when he carried Ben Baltz, 11, of nearby Valparaiso, FL, across the finish line during the third annual Sea Turtle Tri Kids triathlon.

just happened to get there first."

Within minutes, amateur videos and photos of the event were uploaded to the Internet; and within hours their story of hope and courage immediately gained national attention on hundreds of mainstream news outlets and cable networks.

"Your willingness to ensure that the young competitor crossed the finish line may seem like a simple act of kindness, but such selfless acts form the ties that bind us together," Miller said. "Morever, it reflects your commitment to living out the values of the Marine

Corps, a commitment that all Americans can look to and admire."

I sincerely appreciate your dedication to the community and the outstanding support you and your fellow Marines provided during this event and personally to Ben Baltz.

Morgan's commanding officer, Capt. Frank Anderson said he was a little surprised by all the publicity, but not how his Marines reacted to the situation.

"We leave no man behind. That's something we do as Marines," Anderson said. "It's that unwavering dedication to our fellow Marines and competitors in this case."

Sailor of the **YEAR**

... continued from Page 10

Afloat West in San Diego, where she worked as a customer service clerk, separations clerk and transfers.

While at PSD she submitted a package to cross rate to Intelligence Specialist and in April 2008 attended Intelligence Specialist Class "A" and "C" schools at NMITC.

After graduating in October 2008 she reported to USS Carl Vinson (CVN 70), homeported in San Diego. While there, Heckard advanced to Intelligence Specialist Second Class, and also attended Navy Career Counselor School. In June 2010 she was recognized as the Junior Sailor of Quarter and Junior Sailor of the Year.

In May 2011 she reported to NMITC.

NMITC delivers entry-level, midcareer, and advanced all source naval intelligence training for enlisted and officer students directly supporting Fleet, Navy-Marine Corps team, and intelligence community requirements for trained-and-ready intelligence professionals, to achieve decision superiority.

In addition to her instructor duties, Heckard is the command Leading Petty Officer and the Assistant Command Fitness Leader (ACFL). As an instructor, she led the successful training of 195 students executing 5,700 hours of intelligence instruction. Additionally, as the ACFL Heckard led more than

CIDSPOTLIGHT



150 hours of physical training resulting in a Physical Readiness Test pass rate of 98 percent.

As the Petty Officer Indoctrination Program Coordinator, Heckard led a cadre of 60 instructors through the training program. Under her guidance, the program trained 469 prospective Third Class Petty Officers within a sixmonth period. Her involvement in this program increased the level of readiness for 99 percent of accession level Intelligence Specialists for advancement to the next rank.

"I'm thankful for the experience; it's been amazing," Heckard said. "If I could offer my shipmates any advice it would be keep your nose to the grindstone, stay positive, and stay away from negative people."





Stepping UP. . . continued from Page 13

Story by Gary Nichols, CID PAO

PENSACOLA, FL – Across the fleet, from Naval installations to ships at sea to air stations, one of the most treasured and time-honored traditions is the pinning of the golden anchors for the first time on collars of the Navy's newest Chief Petty Officers.

On Sept. 14 at the atrium of the National Museum of Naval Aviation, 32 new Chief Petty Officers were pinned from the Center for Information Dominance (CID) Unit Corry Station, Navy Information Operations Command (NIOC) Pensacola and Naval Hospital Pensacola.

Throughout the CID domain, there were 206 E-6s who were board eligible for advancement to Chief Petty Officer. Of these, 59 were selected, resulting in an impressive 29 percent selection rate to Chief Petty Officer.

"Typically the advancement rate for Chief Petty Officers is about 20 percent or lower," CID Domain Career Adviser Eric Tremaine said. "The high numbers for CID



(Far Right) CID Commanding Officer CAPT Susan K. Cerovsky congratulates newly pinned CPOs at the National Museum of Naval Aviation at NAS Pensacola.

reflect the high caliber of personnel we have from across the CID domain."

Thirteen of these new chiefs were based at CID Unit Corry Station, and the remainder were scattered throughout the CID domain, primarily at the other commands: CID Unit Monterey, Fleet Intelligence Training Command at San Diego, and Navy Marine Corps **Intelligence Training Command at Naval** Annex Oceana, Dam Neck, Virginia Beach, VA.

"This is proof that the fleet is sending the cream of the crop to CID for instructor duty, and it shows in the high advancement rate for our new Chief Petty Officers," CID Command Master Chief Travis Brummer said. "This is a win-win situation for everybody: Our students, our instructors and the Navy."

Naval Education and Training Command (NETC) FORCM (AW/SW) April Beldo who was the guest speaker during the pinning ceremony had words of encouragement and advice for the newly pinned Chief Petty Officers.

> "I am very passionate about being a Chief Petty Officer, and a part of the Chief's Mess," Beldo said.

She related the pride she felt in September 1995 when she received her gold anchors while onboard the USS Abraham Lincoln.

"I remember it like it was just yesterday," she said. "It is still one of the most proud times of my life."

Information Systems Technician "A" school Instructor ITC Arian Sanchez said the induction process was more challenging than he expected.

"The level of teamwork and the level of camaraderie that I've learned through this process is unequaled so far," Sanchez said. "The biggest difference he said is that with the E-5 and E-6 mindset you tend to look out for yourself and your career, and by

extension, you are helping the Navy; as a Chief Petty Officer, you learn to take care of others first and foremost."

"To the newest members of the mess this is your time; I want you to embrace it, I want you to have fun and I want you to look forward to the days ahead," Beldo said. "You are now 'the Chief,' the backbone of the Navy."

CID Unit Corry Station Commanding Officer CDR Luciana Sung also congratulated the new Chief Petty Officers.

"Pinning our newest Chiefs is always a great honor and we're all very proud of our Chief's Mess for all the mentoring and sponsoring they provided for this season," Sung said.

CID Unit Corry Station Senior Enlisted Leader CTRMC(SW/AW) Jimmy Dawkins said he was proud to be part of the process that helped to





CPOs at the National Museum of Naval Aviation at Naval Air Station Pensacola stand ready during their pinning ceremony.

develop the Navy's newest crop of Chief Petty Officers, and offered words of encouragement to the new leaders, who after four weeks of intensive training during the induction process were eager to step into their new role as the Navy's newest Chief Petty Officers.

"Step up to the challenge," Dawkins said. "Lead your Sailors, guide them, mentor them, and understand that you have more impact on that Sailor's life than you could ever fathom."

At the conclusion of the pinning ceremony, the new Chiefs all seemed relieved and exhilarated.

"It's the greatest point in my military career," CTTC(IDS/SW) Aaron Ricker said. "I've never been so excited and so proud."

"I am very proud of each and every one of you, and look forward to serving with you in the fleet," Beldo said.



UNDERSTANDING FREEDOM

Story & Photo by CTR2(SW) Mallory Marr, NIOC WI Public Affairs

Analysis expert assigned to Naval Information Operations Command (NIOC) Whidbey Island, WA, was awarded the James T. Lynch, Jr. Freedom Award at the Navy League luncheon Sept. 9 in Charleston, SC.

"I was both surprised and honored to have been nominated for the award," said Autio. "Honestly speaking, I don't think I do anything extra special. It is my standard operating procedure to do what I do and I consider it both an honor and challenge to work in this field. I believe performing the work we do is vital for the health and welfare of our country."

The award, named for James T.
Lynch, a SPAWAR Systems Center (SSC)
Atlantic employee killed as he worked
in the Navy Command Center in the
Pentagon when terrorists attacked Sep.
11, 2001, is presented to an SSC Atlantic
employee who most embodies Lynch's
loyal dedication and fierce patriotism.

Autio served in the U.S. Army from 1980 until 1992. His tours took him to Berlin, Germany; Operation Desert Storm/Shield; and the Korean Demilitarized Zone. "All these places let me see first-hand the struggles that people [who are not free] face. Being an American and being stationed in such places, I have a good understanding of what freedom really is," said Autio.

"With the onset of 9/11, it became even clearer."

"I think what this says about Ric is that he has truly made himself a part of this Command," said CAPT Joseph Pugh, NIOC Whidbey Island's Commanding Officer. "He's continuing his Signals Analysis career, which started in the Army many years ago. He might have hung up his uniform but he's still performing admirably, and this award reflects that."

Autio is a member of the Intelligence, Surveillance and Reconnaissance/Information Assurance (ISO/IA) competency team. As the resident expert at NIOC Whidbey Island, Autio is continuously called upon for expert guidance in ISR/IA operations and systems. He has organized and led small teams at the Yakima Test range for the electronic attack proficiency of the FA-18 Growler and EA-6B Prowler aircraft.

"The James T. Lynch Jr., Freedom award is probably the biggest honor ever given to me. It reminds me of 9/11 and of what happened that day. It also puts a hard cold vision of who Mr. Lynch was and the pain his family went through, like many other families that horrific day," said Autio. "The award itself is an honor, but to have my name listed on the plaque that bears his picture and his name will stay with me always."





"BUILDING THE WAY AHEAD FOR THE U.S. NAVY..."

Story by Lt. Joseph Holstead, U.S. Fleet Cyber Command/U.S. TENTH Fleet Public Affairs Officer

ADM Kendall L. Card, deputy chief of naval operations for Information Dominance/director of Naval Intelligence, and VADM Michael S. Rogers, commander, U.S. Fleet Cyber Command/U.S. Tenth Fleet, signed three strategy documents earlier this week that will guide Navy Information Dominance and cyber warriors into the future.

The three documents, signed during a brief ceremony at the Pentagon, are: Navy Strategy for Acheiving Information Dominance 2013-2017, Navy Cyber Power 2020, and Navy Information Dominance Corps Human Capital Strategy 2012-2017.

"Building on the way ahead for the U.S. Navy set by Chief of Naval Operations ADM Jonathan Greenert in his *Sailing Directions and Navigation Plan 2013-2017*, we prepared these three documents to set the course for the future for our Navy Information Dominance and cyber warriors," said Card.

Each document lays out a strategic plan that will ensure the U.S. Navy continues to maintain the operational advantage gained from fully integrating information functions, capabilities, and resources to optimize decision making and warfighting effects – in other words, information dominance.

As Navy Strategy for Acheiving Information Dominance states,

"Although historically employed as an enabler of combat (information 'in' warfare), information is being deployed more and more as a weapon (information 'as' warfare)."

The strategy goes on to state, "(The) information warfighting domain is cyberspace and the network and the electromagnetic spectrum comprise the battlespace."

It in turn focuses on the three fundamental Information Dominance capabilities of assured command and control, battlespace awareness, and integrated fires. It sets broad achievable goals, including strong and secure U.S. Navy Command and Control and Information Dominance as a warfighting discipline.

Navy Cyber Power 2020 provides

the framework to continue to operate, fight, and win in cyberspace, because, as the document states, "U.S. maritime power will be inextricably linked with (the) ability to operate effectively

in cyberspace."

Major Cyber Strategy Documents in Place

Specifically, *Navy Cyber Power 2020* lays out the road map for continued success in cyberspace, which requires U.S. Fleet Cyber Command/U.S. Tenth Fleet and the Navy to address cyber threats, key trends, and challenges across four main areas: (1) integrated operations; (2) an optimized cyber workforce; (3) technology innovation; and (4) reforming development and execution of requirements, acquisition and budgeting.

Its vision and goal is to assure access to cyberspace and confident command and control, prevent strategic surprise in

cyberspace, and maintain the ability to deliver decisive cyber effects.

"(Navy Cyber Power 2020) captures our efforts to seamlessly integrate cyberspace operations into our traditional maritime operations," Rogers said. "It maps out the way ahead as we continue to employ Navy and joint cyberspace forces with an effectively recruited, trained, and positioned workforce of warriors who have the finest technology available with an acquisition process that strengthens cyber capabilities and maximizes return on investment."

Finally, Navy Information Dominance Corps Human Capital Strategy provides the way ahead for developing and sustaining a viable and responsive Information Dominance Corps through a commitment to workforce planning and management processes, delivery of a Corps-wide learning continuum, and cultivation of an Information Dominance culture and warrior ethos.

All three documents are available on the U.S. Fleet Cyber Command/U.S. Tenth Fleet website: www.fcc.navy.mil.

In a brief signing ceremony in the Pentagon, VADM Kendall L. Card, deputy chief of naval operations for Information Dominance (N2/N6), (seated left) and VADM Michael S. Rogers, commander, U.S. Fleet Cyber Command/U.S. Tenth Fleet, take turns signing three documents that set the course for the future for the U.S. Navy's Information Dominance and cyber warriors. They are surrounded by staff members representing those who had a part in putting these documents together. (Photo by Gary Nichols)





Shaping Naval Network Environment

From NetOpsC2

he transition from the Navy Marine Corps Intranet (NMCI) to Next Generation Enterprise Network (NGEN) is the most critical near-term event shaping the future Naval Network Environment (NNE). Government Operational Readiness (GOR) is necessary to assume operational control over NGEN.

Since December 2011, the Government has escalated its efforts to define and transition to the NGEN operational construct. In January 2012, Naval Enterprise Networks (PMW-205) and FLTCYBERCOM CIO, in coordination with other network operations organizations across the Navy, established the GOR effort. The GOR's main objective is to coordinate and develop activities to demonstrate the Government's readiness to operate NGEN.

Operational readiness is defined as demonstrating that the people, processes, tools, governance and data are in place to execute the government's role in networkoperations (NetOps) command and control (C2), enhanced Information Assurance (IA), Design/Technical Authority (DA/TA), Program Management (PM), Logistics and Customer Technical Representatives (CTR) capability in a multi-vendor, segmented environment--without

degradation to IT service.

NetOps Command & Control (NetOps C2) Working Group

NetOps C2 is one of six functional areas the GOR has identified as critical to operational readiness. The NetOps C2 working group was established to define Government readiness criteria specific to the NetOps community and implement the steps necessary to achieve readiness.

The NetOps C2 working group represents the FLTCYBERCOM, NETWARCOM, Navy Cyber Defense Operations Command (NCDOC), and Naval Computer and Telecommunications Area Master Stations (NCTAMS) communities, as shown below. The purpose of the NetOps C2 working group is to establish C2 of all activities associated with operating and defending networks, their applications, and their services, as described in the C2 Implementation Plan. The scope of the NetOps C2 working group includes:

- Enterprise Management, Network
- Assurance, Information Assurance,
 Computer Network Defense (CND),
- Content Management, Situational
- Awareness, Command and Control

Establishing Service Operations, Performance Management (SOPM)

One of the main reasons for



Right for today. Ready for tomorrow.

The right team for the Department of the Navy's Next Generation Enterprise Network (NGEN).

With proven Naval network expertise, CSC, Harris Corporation, General Dynamics Information Technology, Verizon and Dell will deliver a next generation networking solution that enhances performance, improves security and cuts cost. Our team will ensure uninterrupted network service; a seamless, low-risk transition; and scalable, innovative technology. We offer an unprecedented understanding of the Department of the Navy's need for reliable, adaptable IT with clear governance—and for Command and Control that empowers Sailors and Marines worldwide.

Network C2 is to provide greater network performance insight to evaluate IT effectiveness in support of fleet missions. Understanding the Navy's network performance is critical to supporting the Cyber Campaign and ensuring network user (War fighter) requirements are fulfilled. The NetOps C2 working group has focused on Service Operations Performance Management (SOPM) to provide network visibility and C2 capability.

SOPM is the measurement of overall effectiveness of managing and delivering network services and consists of Service Management performance analysis and evaluation of key operational areas:

- Network Health,
- Customer Service,
- Service Ops Performance,
- ES and TXS Performance (for GOCO models)

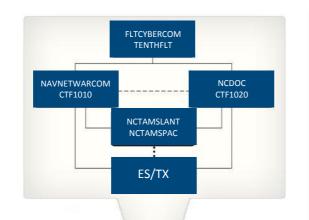
NetOps C2 Working Group Progress

In focusing on the first phase of a five (5) phased approach, the NetOps C2 working group has developed the FLTCYBERCOM Service Operations Instruction for NGEN. This instruction establishes the organizational framework required to manage and control NGEN Service Operations. It also provides guidance to operate and



Shaping NNE

... continued from Page 17



----- Coordination / Synchronization Monitor / Oversight

Direction/Orders

1	PMW-205					CTD
	IA	PM	DA/TA	Logistics	NetOps	CTR
	Provides the information security policy and integrity controls to support service delivery.	Manages the progammatic aspects of NGEN including oversight of the acquisition, contracting and support to service delivery.	Manages the design and technical aspects of NGEN products and services in support of service delivery.	Manages the life-cycle sustainment of NGEN products in support of service delivery.	Manages the day-to-day operation and defense of the network throught MMR, C2 and SA.	Acts as the end-user IT representative, ensuring NGEN products and support meet user requirements.

defend NGEN by assigning roles and responsibilities to enable network C2. It is applicable to FLTCYBERCOM,

NETWARCOM, NCDOC, NCTAMS, and informs Naval Enterprise Networks Program Office (PMW 205), Echelon II

Customer Technical Representatives (CTR), and end users accepting enterprise services under NGEN.

As such, the instruction contains enclosures specifically detailing the roles and responsibilities of each organization as it pertains to Service Operations. In addition, the instruction includes an NGEN Services and Performance Management enclosure which outlines services supported and performance measures used to manage NGEN Services.

End State Vision

As displayed, the FLTCYBERCOM Service Operations Instruction for NGEN is a key component in the first phase the approach to establish the Service Operations capability. Through the implementation of this instruction, operational control of NGEN is codified into actionable activity to manage and defend NGEN, thus meeting the commander's objectives. Subsequent phases of the approach focus on building out the documentation required to execute Service Operations and implementation of the roles and responsibilities defined in the **FLTCYBERCOM Service Operations** Instruction for NGEN. Once NetOps organizations have successfully implemented the instruction, the final phase of the approach focuses on sustained execution and performance management to continually enhance the Service Operations capability.

Proposal Reflects Critical Insight

By Steven A. Davis, SPAWAR Public Affairs

he Naval Enterprise Networks (NEN)
Program Management Office (PMW 205)/
Next Generation Enterprise Network (NGEN)
Program has released the final Request for Proposal (RFP) for transport and enterprise services. The RFP release was announced via https://e-commerce.spawar.navy.mil or www.fbo.gov.

"The release of the RFP is a significant milestone and it reflects critical insight from industry as we compete the world's largest enterprise network," said NEN Program Manager CAPT Shawn Hendricks. "The comments from our ongoing dialogue with industry were carefully reviewed and reflected in the government's position in the NGEN RFP."

The contract(s) award is anticipated for February.

About the Naval Enterprise Networks

The Naval Enterprise Networks (NEN) Program Office manages the acquisition life-cycle of the Department of the Navy's (DON) enterprise-wide Information Technology (IT) networks.

NEN's portfolio includes the Navy Marine Corps Intranet (NMCI), the Base Level Information Infrastructure (BLII) for the Outside Continental United States Navy Enterprise Network (ONE-Net) and the Next Generation Enterprise Network (NGEN).

NEN unifies the Navy's terrestrial networks and data management to improve capability and service while saving significant dollars by focusing efforts under one program office and one enterprise network construct.

About the Navy Marine Corps Intranet

The Navy Marine Corps Intranet (NMCI) is the Department of the Navy's (DoN) shore-based enterprise network in the continental United States and Hawaii, providing a single integrated, secure Information Technology (IT) environment for reliable, stable information transfer. NMCI represents about 70 percent of all DoN IT operations and is second only to the Internet in size.

NMCI revolutionized the way the DoN does business in both classified and unclassified environments. It brought standardization to network operations, data security, technical support and real-time communications across every level of the Navy and Marine Corps by establishing common hardware, software and operating systems. As a result, the DoN achieved increased productivity, greater interoperability and enhanced Information Assurance (IA) security.



High Demand, Many Missions, Precious Resources

Wideband Satellite Communications Lab and Transport Lab Work Together To Answer the Operational Mail

Story by Jacky Fisher, CYBERFOR Public Affairs

young techie explained his job like this, "I get bandwidth to deployed Sailors so they can maintain their morale by staying in touch with family and friends." Facebook is one application that allows Sailors to stay in touch. It encompasses internet protocol (IP), voice and video, but is not the only demand on bandwidth in the Navy. The Wideband Satellite Communications (SATCOMM) lab and the Communication/ Network Transport lab, both located at St. Julien's Creek Annex, one of the SPAWAR Systems Center Atlantic (SSC Atlantic) facilities in the Hampton Roads area, has the massive mission-critical task of ensuring satellite communications are available to Navy platforms 24/7/365.

As the demand for communication connectivity increases, so do the challenges of delivering reliable, secure communications to the war fighter. What started as phone lines and emails has evolved in to more complex communications consisting of real-time video teleconferencing, online training, telemedicine, and yes, Facebook – all internet activities that place great demands on the limited connectivity of deployed and shipboard forces.

"We thought we had Utopia when there was 64K to the ships in the early 90s. We believed we would never go over 1.5 megabits per second (Mbps)," said Arnel Castillo, Satellite Communications supervisor. "But it's been challenging just keeping pace since the internet exploded in the late 90s. Some ships today have exceeded 24 Mbps."

WORKING TOGETHER, BUT SEPARATELY... COMMERCIAL VS MILITARY

The commercial satellite world does not have the same concerns when keeping pace with technology. Whether it's commercial or military communications, cyber security is of great concern at all. "With

an open architecture like the internet, you just can't visit any site you want So if you're trying to access Facebook from the middle of the Mediterranean Sea and your computer is moving oh so very slowly, think operationally.

to without having safeguards, like firewalls and virus protection in place," explains Castillo.

Government owned firewalls and other security restrictions affect throughput, the back and forth flow of information, which may result in denial of access by blocking high-risk Web sites and high bandwidth usage.

More bandwidth was the answer, but not all bandwidth is created equally (see sidebar).

Defense Information System Agency (DISA) leases commercial bandwidth to help respond to the military's heavy

demands. From the military's perspective, launching satellites has increased military bandwidth available in X, KU and KA band frequencies. The Navy launched their first Mobile User Objective System (MUOS) satellite Feb. 24 from Cape Canaveral Air Force Station in Florida. Leveraging 3G mobile communications technology, MUOS will provide military forces on the move with simultaneous voice, video and data capability. This does not, however, negate the need for commercial bandwidth assistance in alleviating coverage gaps

that would occur if the Navy relied solely on military SATCOMM.

When integrating the right technology with Navy systems,

the Wideband SATCOMM lab ensures compatibility with commercial technology. "There's always some interoperability issues; sometimes things don't work just like that," said Castillo. "That's what this group does; this is where the rubber meets the road, right up to implementing a newly acquired system."

This is where the Transport lab comes in – to emulate a shore network. Although the Wideband SATCOMM and Transport labs are separate, they work together to ensure the Navy's shore terrestrial backbone communication network is fully functional. SPAWAR is an engineering command and these labs are both operational and administrative, working to

bridge the gap between these systems.

SPAWAR has 12 terminals, three military and nine commercial, located on an outdoor raised platform that simulates all types of Navy ships. The largest antenna is commercial and replicates the systems installed on board aircraft carriers, and other large U.S. Navy ships. These systems handle a large amount of bandwidth that can accommodate telemedicine, Internet browsing, and other bandwidthheavy activities. The mid-sized terminal simulates the terminals installed on board the cruisers and frigates, and the smallest terminals simulate coastal patrol boats and similar sized units.

SPAWAR is not an operational downlink station for ships; their charter is test, evaluation and engineering. The Navy has its own down linking facilities called earth stations which contain satellite dishes six to eight times larger than those located at the SPAWAR facility.

"The goal was to install the systems identical to those installed on the ship to ensure testing would be as close to real life as possible. With the addition of a motion simulation table we will be able to replication of a ship's motion and maneuvering," according to Castillo. "If you don't look for a problem, you're not going to find one."

Collocated with the outside satellite antennas is a satellite simulator (SATSIM)



SATCOMMLABS ... continued from Page 19



that emits a beacon signal and translates the ships' RF transmission identical to that of an actual satellite. Like a dress rehearsal for the real show, the SATSIM allows for end-to-end testing prior to accessing live satellites.

"The terminal doesn't know that it's not a real satellite. Once you get all the bugs worked out at this level, we can then request satellite time," said Greg Freeland, a member of the SATCOMM team. "You don't want to be up on a real satellite, wasting weeks and weeks of precious satellite time, while trying to work out the bugs. Those should be worked out here so when we access real satellites, we're prepared to take full advantage of satellite time."

So if you're trying to access Facebook from the middle of the Mediterranean Sea and your computer is moving oh so very slowly, think operationally. Perhaps telemedicine is using the bandwidth to transmit a shipmate's x-rays to a shore-based specialist because the medical issue is beyond the scope of the on board medical officer. Or it's a 'sensor to shooter' situation, like the Easter Sunday three shots/three kills Somali pirate incident

that involved the successful rescue of the Maersk Alabama merchant ship captain.

And X-Box users...use of a military connection to the internet for the purpose of hosting a game is not authorized. That and it's a total bandwidth hog that eats up valuable bandwidth resources. Don't do it.

Should a platform need assistance with satellite communications gear or require training, contact the SATCOMM lab at SSC Atlantic, (757)541-6806, DSN: 578-6806.

Everything you ever wanted to know about BANDWIDTH

In computer networking and computer science, the term bandwidth is used to refer to various bit-rate measures, representing the available or consumed data communication resources expressed in bits per second or multiples of it (bit/s, kbit/s, Mbit/s, Gbit/s, etc.).

Bandwidth is NOT unlimited. It's like gold; only more valuable!

All bandwidth is not created equal. Bandwidth off the ship is not a lot relatively comparable to similar land-based high-speed broadband internet. That is a goal of SPAWAR, but there is a need to balance security and mission needs with quality of life and cost.

The Commercial Broadband SATCOM Program (CBSP) increases bandwidth to Navy Fleet by approximately 500 percent. CBSP allows bandwidth to be delivered to carriers, large deck amphibious and flag ships, but not to the smaller ships like the cruisers, destroyers and frigates. Although renting bandwidth is costly, it provides a much-needed capability that goes straight to the heart of national security.

MayoAWARD ... continued from Page 6



(Left to right) LT Jason Hughes receives the Mayo Award from CAPT Jennith Hoyt, NPS Enior Intelligence officer. (Photo by PO1 Grant Ammon)

maturity, innovative thinking, and expert knowledge, he was selected as the Joint Fleet Telecommunications Operations Center [JFTOC] director, a position normally held by a more senior officer," explained CAPT Danelle Barrett, NCTAMS LANT commanding officer. "He led five watch teams providing the operational platform for information to thousands of Navy, Joint and coalition forces worldwide, leading to mission success."

"His direct oversight during deployment planning and execution ensured flawless communications support to the multiple Strike Group deployments," continued Barrett. "His ability to adapt to a volatile and changing environment of providing communications to the operational forces resulted in valuable lessons learned for future deployments and generated doctrine to affect pertinent installation training. His efforts significantly improved Navy warfighting and operations."





CIO's Network Tips

"You must be vigilant, cautious

and informed when it comes

to protecting our networks

from malware!"

By Carlos Parter, Fleet Cyber Command

From: Computer To: John Q. User

I am sorry my slow response is impeding your production this morning. It seems that I have been infected with a terrible virus or something. I can't seem to get going today and I am feeling quite sluggish. Hopefully, you or your friends will be able to help me find a cure.

Signed, Your Computer

P.S. The good people at Navy Cyber Defense Operations Command have asked to have my hard drive shipped to them for forensic analysis, so I might not be available for a while.

What is Malware?

Malicious software, or malware, is software used/created by attackers to interfere with computer operations, gather sensitive information or gain access to private computer networks. Malware often masquerades as a useful program (such as spyware removal tools; a type of program designed to prevent and detect unwanted spyware program installations) or is embedded into these useful programs.

Users are enticed into activating the malware without knowledge of the attached harmful payload. Malware can appear in the form of code, scripts, active content and various forms of software. Some of the commonly known malware are computer viruses, worms, trojan horses and spyware. With the broader use of social media, attackers are expanding their methods of delivery.

Two examples of delivery methods are: posting links from a hijacked account to a user profile that redirects the unsuspected user to a malicious site and emailing graphic interchange formats (GIFS) and other attachments that are infected.

National Defense Magazine (November 2012), cited five major

threats to National Security in the coming decade: biological weapons, nuclear weapons,

cyber-attacks, climate change, and transnational crime. We categorize malware as a method of cyber-attack. The bad guys only need a small window of opportunity to exploit vulnerabilities, attack our networks, and steal sensitive information.

According to the Symantec Internet Security Threat Report released in May 2012, all advanced persistent threats rely on targeted attacks as their main delivery vehicle, using a variety of vectors such as drive-by-downloads, SQL injection, malware, phishing and spam.

The following highlights are provided:

- Symantec products recognized and blocked a total of over 5.5 billion malware attacks in 2011, an 81% increase over 2010.
- Web based attacks increased by 36% in the last year, with over 4,500 new attacks each day
- 403 million new variants of malware were created in 2011, a 41% increase of 2010.
- SPAM volumes dropped by 13% from 2010 to 2011.
- 39% of malware attacks via email used a link to a web page.
 - Mobile vulnerabilities continued to rise, with 315 discovered in 2011

(Smartphones, tablets, etc.)

- Of 49 companies examined in the U.S., average the per capita cost of a breach was \$194.00, and an average incident cost \$5.5 million in total.
- 39% of successful attacks/ breaches were preventable and happened due to user negligence and 37% were caused by malicious or criminal attacks.
- Phishing attacks up to 0.33% or 1 in 298.0 of all email in 2011, from 0.23% or 1 in 442.1 of all email in 2010.

Note: Phishing attacks are increasingly targeted at regular users as opposed to flag officers and senior executives.

The Navy network and Navy personnel, at all levels, are primary targets for adversaries. Attackers are aggressively trying to exploit all vulnerabilities of our networks through various increasingly sophisticated means. Some are technical in nature (operating system patches, etc.) and others are not (poor security awareness, bad user behavior, etc.). It is also interesting to note that the majority of cyber criminals work only three days per week. They only work as hard as we make them!

As mentioned in the Symantec report, the attack footprint is not getting smaller and the recovery from cyber breaches can be quite expensive. Other hidden costs are initially missed because of secondary attacks. According to eHow Tech (2011):

It is more difficult to quantify the cost of malware attacks. It is easy to calculate the cost of removing spyware from a network, but if the spyware has managed to capture some passwords, or even just part of a password, the spyware author can infiltrate a company's network and cause incalculable



... continued from Page 21

damage (secondary attacks). Many companies consider spyware the most serious threat. The McAfee report identifies the oil and gas industries as being the most vulnerable for what it terms " stealth infiltration."

If you don't believe we are under attack, take a look at the statistics below (provided by the Navy Cyber Defense Operations Command (NCDOC)):

- In 2012 the NCDOC's Incident Management team received an average of 250 discovered/ reported cyber incidents every month.
- 55% of discovered/reported cyber incidents were from malicious web links.
- 45% of the attacks targeted our afloat units.
- 22% of the attacks were on our Navy Marine Corps Intranet.
- 21% of the attacks were on



our non-Enterprise networks.

- 9% of the attacks were on our ONE-NET networks.
- 4% of the attacks were on our

Network Man says: Beware, Be Cautious and Be Alert!

BUMED networks.

Times have changed my friend. Prior to the computer age, the insider threat was our biggest risk. If I wanted to protect my data, I locked it in a safe within a secure building and called it a day. Unfortunately or fortunately (depending on who's looking) we do not have the same luxury today. In the spirit of managing and sharing data more efficiently, we have exposed Navy networks and information to additional risks. However, through wise operational risk management, we can mitigate these risks. Just because the bad guys are banging on the door does not mean we have to let them in.

How do I protect myself and the Navy's mission?

Every day, you are the target of criminals and our nation's adversaries whether at work, deployed at sea, or at home. We are not expected to all be cyber security professionals. However, we are all required to know and use the fundamentals every day. You must be vigilant, cautious and informed when it comes to protecting our networks from malware. The following guidelines, found in the Fleet Cyber Command 'Navy Network Discipline Quick Tips User Guide', should assist in minimizing the risk of malware to our networks:

 Safeguard Information and Information Systems from unauthorized or inadvertent modification, disclosure, destruction, or misuse.
 Protect Controlled Unclassified

- Information (CUI), Personally Identifiable Information (PII), and Classified information to prevent unauthorized access, compromise, tampering, or exploitation of the information.
- Protect Password and Personal Identification Numbers (PIN) required for Logon authentication at the same classification as the highest classification of the information accessed.
- (e.g., Common Access Cards (CAC), Alternate logon Token (ALT), SIPRNET PKI cards, National Security Systems (NSS) Tokens) at all times. Authentication Tokens shall not be left unattended at any time unless properly secured.
- Perform a Virus check on all programs and files prior to uploading onto any DON IT resource.

- Report all security incidents, including PII breaches, to your Command Information Assurance Manager (IAM) immediately in accordance with applicable procedures.
- Access ONLY the data, controlled information, software, hardware, and firmware for which you are authorized access, have a need-to-know, and have the appropriate security clearance
- Assume only those roles and privileges for which you are authorized.
- Digitally sign and/or encrypt emails, as required.
- Follow appropriate email etiquette. Avoid "Reply To All".
- Employ sound operations security measures IAW DOD, DON, Navy and Command directives.
- Get your FREE personal Anti-Virus and Firewall software for home use from your Command IAM.

References and Resources:

Symantec Internet Security Threat Report

Department of the Navy Cyber Crime Handbook

Computer Viruses & How They Affect Our Economy

Navy Network Discipline Quick Tips User Guide

Additional Resources:

Navy Network Discipline message, NTD 06-11 (NETWARCOM 041745ZAUG2011) Visit the Onguard Online website for related awareness information, training videos, and games.

Stay safe my friends and remember, "Shipmates don't let Shipmates abuse the Network!"



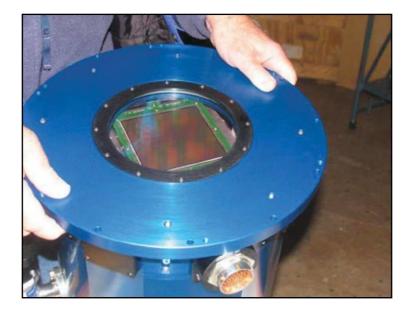
Two Become One ... USNO's Newest Telescope goes Operational

By George Lamons, NMOC Public Affairs

he U.S. Naval Observatory's (USNO) Robotic Astrometric Telescope (URAT) has achieved successful "Initial Operational Capability" at the Naval Observatory Flagstaff Station (NOFS) in Arizona.

The Observatory's newest telescope is actually derived from two existing USNO instruments. The mounting for the 1970's-vintage 24-inch Cassegrain reflecting telescope in Washington was modified for autonomous operation, and a special moving counterweight mechanism was fabricated by the USNO Instrument Shop to compensate for the boil-off of liquid nitrogen used to cool the camera detectors during an observing session.





A new optical tube assembly was built around the old 8-inch "red lens" and the 300-pound "4-shooter" camera.

URAT will image the northern hemisphere sky from NOFS over the course of two to three years before being sent to the Cerro Tololo Inter-American Observatory (CTIO) in Chile to image the southern sky.

Further details, images and periodic progress reports on the URAT program may be found on the Web at http://www.usno.navy.mil/USNO/astrometry/optical-IR-prod/urat.





Official U.S. Navy Photos



board U.S. carriers,"

Gipson, OA's division

officer. "Townsend

and Allen have

said LCDR Jason

Royal Navy Sailors Train with METOC Sailors

By MCSN Taylor M. DiMartino, Harry S. Truman Strike Group Public Affairs

USS HARRY S.
TRUMAN, At Sea -Operations department's
OA Meteorology and
Oceanography (METOC)
division aboard the aircraft
carrier USS Harry S. Truman
(CVN 75) is hosting two Royal
Navy Sailors, who embarked
Sept. 30, for training.
LT Anna Townsend of

Sept. 30, for training.
LT Anna Townsend of
Wales and Leading
Seaman Paul Allen
of Newcastle, are
embarked aboard
Truman through a
Secretary of Defense
initiative that seeks
to ensure longterm cooperation

between U.S. and
United Kingdom military forces and
will help the U.K. prepare Sailors to
operate its future aircraft carriers. The
embark of the METOC Sailors came at
the behest of the Naval Meteorology
and Oceanography Command as a
part of the command's 2009 U.S. —

U.K. Operational been integrated as members of OA
Memorandum of division and Truman's Strike Group
Understanding. Oceanography Team (SGOT). They will
"They are the learn aspects of Carrier Strike Group
first in a line of many (CSG) 10 METOC and will experience
U.K. embarks on life aboard a carrier first-hand."

Townsend said the U.K. does not operate any ships with the capabilities to launch fixed-wing aircraft. She said that by 2018, the U.K. is scheduled to have two

aircraft carriers commissioned With capabilities to launch F-35B Lightning II vertical takeoff and landing fighter jets.

"When our carriers are ready, we will have Sailors who are experienced with their operation through programs such as this one," said Townsend. "It's brilliant to be here. We have learned so much about Truman and its operation."

Townsend said she is being trained to fill the role of assistant division officer as Allen undergoes training as a METOC forecaster. "Working

with Truman

Sailors has given me a whole new perspective and a great deal of insight into how aviation forecasting is done on a larger ship," said Allen.
"Truman's Sailors have done a great

BritishINVASION

... continued from Page 24

job showing me all of the systems, many of which I wasn't familiar with."

Townsend said her goals are to have a good understanding of how METOC operates aboard a carrier, have working knowledge of how the bridge and flight deck operate together and how Destroyer Squadron (DESRON) 22 and CSG-10 staffs integrate with Truman's Sailors.

Both Townsend and Allen agree that life aboard Truman has been very different from their experiences aboard British ships.

"On a British warship, the berthings are much more restrictive and eating arrangements are very different from those aboard Truman," said Allen. "I'm used to a smaller ship's company for one, and our ships don't use frame numbers for [shipboard transit] like U.S. ships. Getting around Truman can be a bit confusing. Sometimes I wish I had a ball of string in my pocket."

Though Allen plans to retire in two years, Townsend said she hopes to serve aboard one of the U.K.'s carriers as its METOC officer.

"If I can achieve my goal and become a member of one of the new carrier's crew, my experience aboard Truman will directly translate to how I will run the department," said Townsend.

Townsend said she feels privileged to interact with Truman Sailors while she and Allen are embarked.

"The teamwork between our navies has been outstanding," said Townsend. "I look forward to building the same cooperation between our Sailors."

Survey Results Determines Nautical Mile Distance

Naval Oceanographic Office (NAVOCEAN)
Hydrographic Department employees, Giovanni
Morris, Monica Price, LTJG Nicolas Patria and LT
Tucker Freismuth, participated in bathymetric
surveys aboard U.S. Coast Guard Cutter Healy in
support of the National Oceanic and Atmospheric
Administration's (NOAA) U.S. Extended Continental
Shelf Project.

The 34-day survey north of Alaska was conducted in an effort to extend the U.S.'s Exclusive Economic Zone (EEZ) beyond 200 nautical miles. If the foot of the continental shelf can be clearly defined by these surveys, the U.S.'s EEZ may extended, under Article 76 of the United Nations Convention on the Law of the Sea, up to 350 nautical miles from the country's baseline.

The NAVOCEANO employees aboard Healy worked alongside Dr. Larry Mayer and Dr. Andy Armstrong, co-directors of the NOAA/University of New Hampshire Joint Hydrography Center and the Center of Coastal Ocean Mapping.

To date, Healy has collected data on an approximate total of 4,541 nautical miles using the Kongsberg EM122 and Knudsen 320. Continuing progress aboard Healy can be found in a blog hosted on the University of New Hampshire website here: http://ccom.unh.edu/healy-12-02-research-cruise.

Military & Middle School Intersect 20-Year Partnership

The Joint Typhoon Warning Center (JTWC) was recognized at the 11th Joint Venture Education Forum (JVEF) for the command's close relationship with Moanalua Middle School.

The JVEF is a cooperative venture between the U.S. Pacific Command and the Hawaii Department of Education that promotes interaction between the

NMOCSPOTLIGHT

military community and state educators, allowing issues pertaining to the military and the public school system to be raised and resolved.

JTWC and Moanalua Middle School have enjoyed a 20-year partnership that has included reading, teaching earth science, rebuilding the school's library and mural painting.

New Skipper takes Helm at Naval Ice Center

On September 13, CDR Timothy B. Smith relieved CDR John W. Simms IV, as commanding officer of the Naval Ice Center in Suitland, MD. Simms retired in the ceremony Prior to assuming command, Smith served as the staff meteorologist at NATO Maritime Headquarters in Naples.

Forewarning Capabilities Awarded

The Joint Typhoon Warning Center (JTWC) was awarded the Joint Meritorious Service Unit Award by the Chairman of the Joint Chiefs of Staff, Army Gen. Martin E. Dempsey, for its tropical cyclone warning, forecast reconnaissance and decision support, specifically in the event of a tsunami. The award was for the time period of Oct. 20, 2009 through March 9, 2012. JTWC is located at Pearl Harbor and is a joint organization/activity under U.S. Pacific Command.

Joint Survey Assists Two Navies

Personnel assigned to Fleet Survey Team conducted a joint hydrographic survey in Manila Bay, Philippines, with the assistance of the Philippine Navy's Ocean and Littoral Affairs Group.

The safety of navigation survey is in support of U.S. Pacific Fleet and Philippine Navy operational requirements. The survey data will be used to create and update charts and by both countries to aid in military, commercial and recreational navigation.



TeamSpotlight

Remembering Untistorical Past

avy Information **Operations** Command (NIOC) Menwith Hill Wardroom and Mess along with members of the Navy Information **Operations Detachment** (NIOD) Digby Mess pose in front of an historic landmark at Flamborough Head on the Yorkshire coast of England. The "Topscope", a cylindrical stone structure with a metal top erected in 1959 next to the lighthouse, commemorates the battle of Filey, north of Flambough Head.

Regardless which version of the battle you read, British or American, most details are consistent. The major difference is whether John Paul Jones was a pirate or hero.

In 1779 two Royal Navy ships, HMS Serapis and HMS Countess of Scarborough, engaged in fierce battle with the American Continental ship, Bonhomme Richard commanded by Commodore John Paul Jones and his fleet of ships, Alliance, Pallas and Vengeance.

As Serapis battled Bonhomme Richard, Alliance fired upon Countess. Recognizing he could not win a battle of big guns and with the wind quickly

NAVE

dying down, Jones made every effort to lock together Bonhomme Richard to Serapis. During a stalemate in this phase of the long fought battle, Jones' famous quote, "I have not yet begun to fight!" was uttered in reply to the taunting British.

With Bonhomme Richard burning and sinking after a bloody battle at close quarters and seemingly with her ensign was shot away, CAPT Richard Pearson, HMS Serapis commander, asked Jones to strike his colors. Jones later recollected saying, "I am determined to make you strike." But the words allegedly heard by crew-members and reported in newspapers a few days later

were, "I may sink, but I'll be damned if I strike."

An attempt by the British to board Bonhomme Richard was thwarted after an American seaman, Thomas Hamilton, climbed out on one of Bonhomme Richard's yards overlooking Serapis and tossed a grenade down the Serapis' hatchways to the lower gun deck. The explosion, setting off a large quantity of gunpowder, killed at least 20 crewmen.

Pearson, accepting that prolonging the battle would achieve nothing, surrendered. Jones transferred his crew to Serapis. After a day and a half of attempting to make repairs, it was decided Bonhomme Richard could not be saved and she was allowed to sink. Jones took command of Serapis for the trip to neutral, but Americansympathizing, Holland.

Photo Illustration by MC3 Jacob D. Galito

Team Spotlight

WOUNDED WARRIOR 5K RUN

Story & Photos by Kristina Lynema, NCTAMS LANT



(Left to right) NCTAMS LANT participants in the 5K; IT1 Sean Harty, EM2 Natasha Henry, IT1 Thomas Brandt, ET2 Joanna Beckes, Mary Hightower, IT1 Jessica Balridge and ET2 Damien Pauline pose for a snapshot.

VOUNDED WARRIOR

Computer and **Telecommunications** Area Master Station Atlantic's (NCTAMS LANT) first Annual Wounded Warrior 5K run was held on October 24, 2012. The command's Diversity team sponsored and coordinated the event. The personnel participating had different reasons for showing their support. Some came out to show their support for all those who have lost their lives in the war effort, some were there to show their support for the wounded and injured, and others were there to show their support to someone they knew who had lost their life while serving their country. The event was a success and many came out to show their moral support to the Sailors and civilian personnel who participated in the run.

IT1 Sean Harty ran for IT1 Jared

Day, a friend and co-worker stationed at Naval Special Warfare Development Group (DEVGRU), and ET2 Joanna Beckes ran in memory of LCDR Jonas Kelso a friend also stationed at DEVGRU. The two DEVGRU members and 28 other Americans lost their lives in Afghanistan when the CHINOOK helicopter they were in was shot down by Taliban insurgents on August 6, 2011.

The vision behind the Wounded Warrior Program is to foster the most successful, well-adjusted generation of wounded service members in our nation's history. While many people associate the wounded warriors with pictures of those who have lost limbs, it also covers any service member who has been hurt while serving this great nation. NCTAMS LANT is bringing awareness to the foundation and the services it

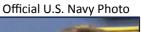
provides one event at a time. For more information please visit http://www.woundedwarriorproject.org.



IT1 Sean Harty displays a picture of IT1 Jared Day on his T-shirt. Day lost his life in Afghanistan when Taliban insurgents shot down the Chinook helicopter on Aug. 6, 2011. Harty was running in memory of Day, who was his friend and co-worker.

Graphic Illustration by MC3 Jacob D. Galito







By LTJG Sand D. Miller, NCTAMS LANT

aking a difference in a youth's life is a memorable experience that can impact ones life forever. Sharon Shaw, Admin and Protocol Officer for Navy Cyber Forces (CYBERFOR), seized this unique opportunity with the Drug Education for Youth (DEFY) Program. She started with DEFY at Naval Computer and Telecommunications Area Master Station Atlantic (NCTAMS LANT) in 1999 as a part-time mentor. In 2000, she assumed charge of the program and DEFY has blossomed under her leadership. Since its inception, DEFY has mentored more than 760 children.

Shaw, a native of Mobile, AL, has been in Civil Service for 31 years. When asked if there was a mentor who influenced her at a young age, Shaw said, "There was not a mentor for me while growing up within my military family. My mentors were chosen by observing others and emulating the best ones." This is the reason she is passionate about ensuring children today have positive mentors.

The DEFY Program is more than an anti-drug program. It teaches comprehensive life skills and allows for long-term mentoring and support. It improves family readiness by providing a drug demand reduction and teaches young kids resiliency and strength. As a result, it produces 9 to 12 year-olds who have the character, leadership and confidence to engage life as a positive, healthy drug-free citizen.

"Throughout the years I have mentored many, many children," said Shaw. "It is extremely rewarding to see these young kids use skills learned from DEFY to develop into confident, successful young leaders."

Shaw's passion for child development is displayed in other areas of her life. She is pursuing her doctorate with a focus on establishing a model for implementing successful Youth Mentoring Programs. She is also on the Board of Directors for Online Youth Mentoring Program, ENVIZION, where its objective is to match mentors to kids with similar goals and dreams. Additionally, she is part of Newport News-Hampton Chapter of the Continental Societies Incorporated, committed to providing children in the schools and the community the best quality programming in the areas of Health, Education, Employment, Recreation and Arts and Humanities.

Due to her outstanding contributions, NCTAMS LANT won the 2012 Secretary of Defense **Community Drug Awareness Award** - the third time the command has won this prestigious award; and the 2012 Commander Navy Region Mid **Atlantic Community** Service of the Year. Large Shore Command for Campaign Drug

Free. The latter award is noteworthy because the command won this award 10 out of the last 11 years. Shaw attributes this to continually striving to excel the previous years standards. "DEFY program is successful due to the dedicated mentors behind the scenes who are involved with the program and keep it running," said Shaw.

Part of the program is a one week comprehensive DEFY camp held each summer. Since most DEFY camps are supported by youth centers, finding a suitable site to hold the camp on the military base is a challenge. Shaw said,



(Left to Right) Sharon Shaw, DEFY Program Coordinator, CAPT Danelle Barrett, CO NCTAMS LANT; Maj.Gen. (Ret) Arthur Dean, Chariman and CEO Anti-Drug Coalitions of America and Joseph Angello Jr., Director Operatioanal Readiness & Safety pose for pictures.

"NCTAMS LANT is a command that cares; but does not have a facility. We have to accept the kids on a first come, first serve bases due to limited space."

Tim Ruth, a parent of a former DEFY student, said, "My son, a sophomore honors student, never forgot his counselors. Today, he still remembers the lessons taught by those counselors and has no interest in ever smoking or drinking."

Shaw is always thinking of ways to improve the program and firmly believes, "Today's youth are tomorrow's leaders."



MARINE LEADS THE WAY

People Spotlight

in Informtion Operations Training



a whole continues to grow in importance to how we fight wars, I hope we can get Marines permanently assigned at NIOC Whidbey Island," Pugh said. During his visit, Hutson studied and qualified in Information Warfare Concepts, Operations and Tactics, Radar Systems Fundamentals, Intelligence Sources and Expeditionary Communications Electronic Attack Operations. Hutson diligently worked to qualify as a Command and Control Tactical Analysis Technician Level Two (Basic Analyst). Pugh awarded Hutson with a certificate for completion of his Level Two achievement and a commander's coin for his efforts and initiative. In earning this qualification, Hutson successfully demonstrated a basic level of understanding of Nodal Analysis and Communication Electronic Attack mission planning.

Hutson is based at Marine Corps Air Station Cherry Point, NC with the Marine Corps' VMAQ-3 "Moondogs" Prowler Squadron.

CAPT Joseph Pugh, NIOC Whidbey Island's commanding officer awards Marine LCpl. Dominique Hutson with his Level Two Information Operations Certification.

Special **Recognition**

CMBER SAILORS

Cyber SOY, IT1(IDW/SW/AW/IUSS) Binal Jones.

T1(IDW/SW/AW/IUSS) Binal Jones, a native of Duncansville, PA, was selected Navy Cyber Forces (NCF)
Sailor of the Year. When she received word of her selection from NC1 Bell via an early morning phone call, Jones' first thought was, "Why am I up this early talking on the phone on my leave time?"

While stationed at NCF, Jones provided High Frequency (HF) radio communications training to more than 450 Fleet Sailors across 38 units increasing Fleet HF readiness by 12 percent. She was instrumental in the complete overhaul of the Radio Telephone Users Guide. As the Domain Career Counselor, Jones led 34 counselors in all matters enlisted for more than 500 Sailors. She coordinated command "IT" rate specific training resulting in 15 enlisted advancements. Jones is the president of the JEB Little Creek Child Development Center (CDC) Parent Review Board and has

devoted more than 500 hours

for the opening of the new CDC. With more than 11 years of service under her belt, Jones offers advice to young Sailors rising through the ranks. "Take it one day at a time. Always wake up with a smile and walk around with one all day. The Navy is what you make of it. If you're angry at the Navy, you'll be angry for your entire career."

2012 SELECTED



Junior Cyber SOY, IT1(IDW/SW) Kristen Hodge.

T1(IDW/SW) Kristen Hodge, a native of Prince George's Country, MD, was selected Navy Cyber Forces (NCF) Junior Sailor of the Year for 2012. As a second class petty officer during the selection process, Hodge was later selected for first class last Sept.

"I was very thankful for the team I work with. They pushed

me to work hard, not for the accolades, but simply because it 's what you're supposed to do," said Hodge. "And as always, my mom comes to mind and I think she would be so proud of me."

During this last year of her NCF tour, Hodge was recognized for processing more than 1,900 training quotas and working closely with Fleet units to secure and align more than 10 special convening training classes. These efforts resulted in saving an excess of more than \$100,000 for travel expenses. Additionally, she prepared and delivered comprehensive training briefings to Strike Group Commanders and Unit commanding officers.

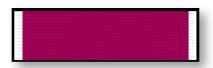
Currently, Hodge is NCF/ Network Warfare Command MWR president, active Sexual Assault Prevention Response victim advocate, as well as the departmental career counselor. Hodges is also active in multiple

community and education initiatives.

Approaching her 9-year mark of active duty service, Hodge offers sage advice to Sailors climbing the ranks. "A respected leader once told me that you could wear yourself down by being the only one with knowledge," recalls Hodge. "You have to be willing to share what you learn, otherwise that knowledge is useless.

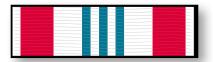
That advice has always stuck with me! And I'll pass that advice on to not only to Sailors coming up after me, but to any Sailor I will encounter."





LEGION OF MERIT

CAPT Bruce Black, NCTS Sicily
CDR Scott Coughlin, FLTCYBERCOM
CAPT Karen Hard, FLTCYBERCOM
CAPT Charles Johnston, NIOC Norfolk
RDML Matthew Kohler, FLTCYBERCOM
CAPT John Post, NIOC Georgia



DEFENSE MERITORIOUS SERVICE MEDAL

CTRCM Al-Tahriq Baker, NIOC Maryland CDR Matthew Bartel, NIOC Maryland CTNC Christopher Barton, NIOC Maryland CDR Michael Bosley, USCYBERCOM CTNCM Jonathan Brandt, NIOC Maryland CTRC Everett Browning, NIOC Marvland CAPT Eugenia Cairns-McFeeters, USCYBERCOM CDR Richard Carnicky, USCYBERCOM CDR James Caroland, USCYBERCOM CSC Christopher Corcoran, NIOC Maryland CTTC Benjamyn Coronado, NIOC Menwith Hill CTTC Matthew Daniels, NIOC Maryland CTRC Russell Dear, NIOC Maryland CTNC Jose DeLaVega, NIOC Texas LCDR Gregg Dewaele, NIOC Maryland LT Damien Dodge, NIOC Maryland CTRCS Scott Driscoll, NIOC Maryland LCDR Christopher Eng, NIOC Menwith Hill LCDR Kevin Ernest, USCYBERCOM LCDR Alberico Estevez, NIOC Maryland CTMC Richard Gantert, Jr., NIOC Sugar Grove CTRC David Gentile, NIOC Georgia CTIC Channing Gerber, NIOC Hawaii CTMC Gregory Gering, NIOC Maryland CDR William Hendrickson, NIOC Maryland CTRC Jess Higgins, NIOC Sugar Grove CDR Alfred Horton, NIOC Maryland LCDR Jonathan Kaltwasser, NIOC Maryland CTIC Erich Keough, NIOC Maryland CTNC Jose Lamourt, NIOC Maryland CTMCS Larry Laus, NIOC Maryland

LCDR Gilbert Martinez, NIOC Maryland CTRCS Kurt Mazi, NIOC Misawa CTTC Eric Moody, USCYBERCOM LCDR Michael Mortenson, NIOC Texas LCDR Robert Odom, NIOC Maryland CTRCM Brian Palmer, NIOC Maryland CTRC Gregory Peeler, NIOC Maryland CDR Mark Randolph, USCYBERCOM CTIC Luis Salazar, NIOC Texas CTTC Carl Sanders, NIOC Maryland CTNC Brian Swift, NIOC Maryland CTNCS Peter Thomas, USCYBERCOM CTTCS Kimberlee Thompson, NIOC Colorado CTTC Virgilio Tumaneng, NIOC Maryland CTICM Javier Velezramos, NIOC Maryland LT Robert Virden, NIOC Maryland CAPT Jeffrey Wood, USCYBERCOM



MERITORIOUS SERVICE MEDAL

LCDR Lisa Brennen, CYBERFOR FID Wash LCDR Brian Canuel, NCTS Bahrain LCDR Brian Canuel, NCTS Bahrain CAPT Jeffrey Cole, NIOC Hawaii CDR Michael Cooney, NIOC Georgia CWO4 Suzan Czoschke, NIOC Norfolk CMDCM John Drenning, NIOC Maryland CDR Brian Gaines, CYBERFOR Virginia Beach CMDCM Steven Giordano, NIOC Colorado CDR Sean Heritage, NIOC Pensacola LCDR Vanessa Hopgood, FLTCYBERCOM CTNCM Robert Hoskin, Jr., NIOC Pensacola CAPT Linda Hunter, CYBERFOR Virginia Beach LCDR Blake Jacobson, NIOC Colorado CDR Cynthia Keith, NIOC Hawaii LCDR Jeffrey Kuzniewski, NCTS Jacksonville LCDR Jeffrey Kuzniewski, NCTS Jacksonville CDR Matthew Labert, FLTCYBERCOM CDR John Larson, Jr., NCTS Naples CDR Brian Luke NCDOC CDR Brian Luke, NCDOC CDR Margaret Marshall, NETWARCOM CDR Moira McCarthy, NR NIOC Norfolk CDR Sheila McMahon, NCWG CDR Brian Miller, CYBERFOR Virginia Beach LCDR Hezekiah Natta, CYBERFOR Virginia Beach LCDR John Petrescu, NR NIOC Hawaii-Tacoma CTNC Philip Pugh, FLTCYBERCOM
CDR Shawn Roberts, CYBERFOR Virginia Beach LCDR Andre Rowe, FLTCYBERCOM
LCDR Joshua Sanders, NCWDG
CDR Douglas Schelb, NIOC Sugar Grove
CTICM Ronald Stevenson, Jr., NIOC Bahrain
CMDCM Homer Stinson, Jr., NIOC Sugar Grove
CAPT Rory Suzuki, FLTCYBERCOM
CTICS Fernando Vargas, NIOC Texas
ITCM Howard Wood, NCTS Far East Det Atsugi



JOINT SERVICE COMMENDATION MEDAL

CTI1 William Alexander, NIOC Menwith Hill ET1 Alexander Aligaen, NIOC Maryland CTN1 Richard Allmon, USCYBERCOM CTR1 James Arnal, NIOC Hawaii CTI1 Pedro Aviles, NIOC Georgia CTI2 Daniel Beckwith, NIOC Georgia CTRC David Bene, NIOC Georgia CTI1 Jennifer Borden, NIOC Georgia CTI1 April Brearey, NIOC Hawaii CTI2 Beau Broussard, NIOC Maryland CTN2 Anthony Brown, NIOC Maryland CTI1 Tyrone Brown, NIOC Texas CTR1 Barbra Bruegger, NIOC Menwith Hill CTI2 Kelly Bussert, NIOC Georgia CTR2 Dykendric Butler, NIOC Texas CTR2 Matthew Campbell, NIOC Hawaii CTI2 Mark Cheney, NIOC Georgia CTR1 Alexander Chobot, NIOC Sugar Grove CTN2 Matthew Cillo, NIOC Maryland CTI1 Paul Cisneros, NIOC Maryland CTR1 Sherita Collins, NIOC Hawaii CTI1 Jessica Converse, NIOC Georgia CTT1 Anthony Cordova, NIOC Colorado CTT1 Christopher Creech, NIOC Colorado AG1 Timothy Crowley, NIOC Maryland CTM1 Benjamin Current, NIOC Sugar Grove CTR1 Rvan Dacv. NIOC Hawaii LT Matthew Dalton, USCYBERCOM CTI2 Jeremy Davidson, NIOC Hawaii CTI2 John Dayton, NIOC Hawaii CTR1 Joseph Desimone, CSG Joint Staff Hampton Roads CTR2 Samuel DiFrancis, NIOC Menwith Hill CTI1 Gene Dodge, NIOC Georgia

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IT1 Jason Ramsperger, CYBERFOR DET San Diego



Special **Recognition**

IT1 Olayemi Rashaad, NCTS San Diego IT1 Zachary Reed, CYBERFOR DET San Diego ISC John Reeder II, FLTCYBERCOM CTM1 Jerrod Rickard, NCWEG Fort Meade CTN2 Richard Rickel II, NIOC Maryland CTM1 Kelly Rixie, NAVIODET Groton CTN2 Chris Robare, NCDOC CTR3 Danielle Roberts, NIOC Georgia LT Samuel Roberts, FLTCYBERCOM CTR1 William Roberts, NIOC Hawaii IT1 Angel Robinson, CYBERFOR DET San Diego YN2 Julia Robinson, NIOC Georgia CTN2 Caston Rodgers, NIOC Norfolk ET2 Adam Rodriguez, NCTAMS PAC Wahiawa ET3 Lydia Rodriguez, NCTS Sicily IT2 Martin Rodriguez, NCTAMS PAC Wahiawa MASN Marcus Rogers, NIOC Sugar Grove IT1 Juan Roldan, NCTAMS LANT Norfolk ET3 Chelsea Ronemous, NCTS Bahrain IT1 Malkia Ross, NIOC Yokosuka ITSA Andrew Rowland, NIOC Maryland CTR1 Ramiro Rubalcava, NIOC Hawaii LTJG Jessica Ryan, NIOC Georgia CTR2 Joseph Sacco, NIOC Hawaii YN2 Matthew Sampson, NIOC Sugar Grove CTT2 James Savell, NIOC Georgia YN2 Taylor Sawin, NCTAMS LANT Norfolk LT Andrew Schumacher, NETWARCOM ETCS Anthony Scinta, NCTS San Diego CTR1 Jered Scott, NR NIOC North Island IT1 Nachelle Scott, CYBERFOR Det San Diego CTR2 Torrance Scott, NIOC Hawaii YN1 Victoria Scott, NCDOC IT2 Teshandra Sellers, NCTAMS LANT Norfolk CTT1 Anthony Servello, NIOC Yokosuka IT2 Eric Sessions, NCTAMS PAC Wahiawa ITC Jeffrey Sexton, NETWARCOM Virginia Beach CTT1 Davenna Shannon, NIOC Georgia IT3 Lakia Sharek, NCWDG CTR2 Ashley Shaw, NIOC Georgia CTN2 Carlos Shelmire, NIOC Pensacola ITC Odell Sherman, NETWARCOM Virginia Beach CTR2 Michael Shupe, NIOC Hawaii IT1 Kathryn Sikes, FLTCYBERCOM CTR2 Michael Sillman, NIOC Maryland IT2 Ann Silva, FLTCYBERCOM IT2 Lucas Silva, Jr., NCTAMS PAC Wahiawa IT2 Nyah Simmons, CYBERFOR DET San Diego LT Ian Simon, NIOC Norfolk

YN2 Eddie Skipper, NIOC Bahrain IT3 Kayse Slaughter, NCTAMS LANT DET Hampton Roads ET2 Scott Slocum, NCTS Bahrain LTJG Jared Smearman, CYBERFOR FID Washington CTR2 Gregory Smith, NIOC Hawaii IT1 Kevin Smith, NCTAMS LANT Norfolk ITC Lamart Smith, FLTCYBERCOM YN2 Stacey Smith, NCTAMS LANT Norfolk ICC William Smith, NCTS San Diego IS2 Daniel Snider, FLTCYBERCOM CTR2 Aaron Sotomayor, NIOC Hawaii ET1 Adam Sperling, NCTAMS LANT Norfolk IT1 Christopher Spruell, NCTAMS LANT DET Hampton Roads IT2 Shaunte Stafford, NCTAMS LANT Norfolk YN1 Kimberly Starks, NIOC San Diego CWO3 Lejon Starks, NIOC San Diego CTN2 David Steadham, NCDOC IT1 Penny Steenrod, NCTAMS LANT Norfolk LT Andrew Stewart, NIOC Norfolk LT Van Stewart, Jr. NCTAMS LANT Norfolk ET1 Bradley Stewart, Jr., NCTAMS PAC Wahiawa CTM2 Michael Stiltner, NIOC Hawaii CTN1 Clifford Stout, NCDOC LT Jav Stucki, NIOC Hawaii CTR1 Deseret Suydam, NIOD A S CTTC Mark Svatek, NIOC Hawaii IT1 Carl Swift, NCTAMS PAC Det Puget Sound ETC Robert Tackett, NCTS Bahrain IT2 Justin Tessandori, NCTS Far East LT Justin Thibault, NETWARCOM IS1 Jamie Thibeault, FLTCYBERCOM QM2 Novelyn Thomas, NCTAMS LANT Norfolk CTN2 Avery Thrasher, NCWEG Fort Meade IT2 Melissa Tisdale, NCTS San Diego CTNC Michael Tonglet, NCDOC CTR2 Janice Truong, NIOC Maryland LTJG Paul Tucker, CYBERFOR FID Wash CTR1 Jonathan Tullar, NIOC Bahrain CTR3 Byron Turner, NIOC Sugar Grove LT Lawrence Unger, NIOC Yokosuka CTM1 Travis Vahlberg, NAVIODET Groton ET3 Steven Vanlaar, NCTS San Diego CTI1 Audrey Vasquez, NR NIOC HI-Phoenix IT1 Fransisca Velazquez, NCTAMS PAC IT2 Matthew Vermeulen, NCTS Bahrain CTN1 Marissa Viaene, NIOC Hawaii

ITC Troy Voorhies, NCTS San Diego

ET2 William Wachter, NCTS Bahrain

YN1 Keia Walker, FLTCYBERCOM LT Paul Ward, NIOC Bahrain CTI1 Eric Westphal, NIOC Maryland IT3 Joshua Wheat, NCTS Bahrain CTICS Vincent Whitmire, NIOC Hawaii IT2 Thaddeus Wiedemeieir, NCMS Washington LCDR Craig Wightman, NIOC HAWAII YN2 Michael Willey, NR NIOC HI-Phoenix EN1 Itsha Williams, NCTAMS LANT Norfolk IS2 Milly Williams, CYBERFOR FID Washington DC CTI2 Orlando Williams, NIOC Texas ITCS Milton Williams, Jr., NCTAMS LANT Norfolk IT3 Kathleen Williamson, NCTAMS LANT Norfolk CTR2 Brian Wilson, NIOC Hawaii SH1 Jermaine Wilson, NIOC Sugar Grove IT1 Tiffany Winn, NCTAMS LANT Norfolk IT3 Gregory Winnick, FLTCYBERCOM IS2 Whitney Wood, FLTCYBERCOM CTN2 Tyler Woodley, NIOC Norfolk CTR2 Julie Wright, NIOC Maryland CE2 Kenya Wright, NCTS Bahrain IT2 Alfredo Yamomo, NCTAMS PAC ITC Jeffrey Yandell, NCTAMS PAC ET2 David Yatsu, NCTAMS LANT Norfolk ET3 Kelsey Yeagley, NCTS Bahrain CTR2 Benjamin Yliniemi, NIOC Hawaii IT2 Stephanie York, NIOC Bahrain IT1 Latarsha Young, NCTS Bahrain



MILITARY OUTSTANDING VOLUNTEER SERVICE MEDAL

IT1 Tiffany Ambrose CYBERFOR Det San Diego
CTN1 Stanley Chiles, NCWDG Suitland
IT1 Amy Lockhart, NCTAMS LANT Det Hampton Roads
CTI1 Joshua Magone, NIOC Maryland
IT2 Keith Risner, NCTAMS LANT Norfolk
CTT1 Antonio Santiago, NIOC Colorado
IT2 Nyah Simmons CYBERFOR Det San Diego
CTNCS Jeremy Stahl, NIOC Maryland
CTRC Sean Thomas, NIOC Maryland
CTN2 Jeremy Turner, NIOC Maryland
CTI1 Bailey White, NIOC Hawaii



MERITORIOUS CIVILIAN SERVICE AWARD

David Bowery, NCTAMS LANT Norfolk Eugene Earhart, NCTS Naples

CIVILIAN LENGTH OF SERVICE AWARDS

Dale Oakes. FLTCYBERCOM 45 Years Christopher Conway, NCTAMS LANT Norfolk 30 Years Brenda Angerhofer, NCTAMS LANT Norfolk - 30 Years Lea Desmet, NCTAMS LANT Norfolk 30 Years Gwendolyn Hill, NCTAMS LANT Norfolk 30 Years Christopher Morrow, NCTAMS LANT Norfolk 30 Years B. Dean Osborne, NCTAMS LANT Norfolk 30 Years Dennis Parshall, NCTAMS LANT Norfolk 30 Years Karen Shetler, NCTAMS LANT Norfolk 30 Years Sidney Small, NCTAMS LANT Norfolk 30 Years Maggie Smith, FLTCYBERCOM 30 Years Joyce Williams, NCTAMS LANT Norfolk 30 Years Keymah Yashaahla, FLTCYBERCOM 30 Years Diana Carlson, NCTAMS LANT Norfolk 20 Years Laurie Cummings, NCTAMS LANT Norfolk 20 Years Wendy Rodriguez-Diaz, NCTAMS LANT Norfolk 20 Years Collisa Baxter, NCTAMS LANT Norfolk 10 Years Lisa Davis-Leake, NCTAMS LANT Norfolk 10 Years Thomas Scullen, NCTAMS LANT Norfolk 10 Years Victor Whitehead, NCTAMS LANT Norfolk 10 Years





Day Honors Equality for All

his year will mark the thirtieth anniversary of the establishment of Dr. Martin Luther King, Jr. Day. In 1983, President Ronald Reagan created a federal holiday to mark the birthday of Reverend King. The first official observance of Dr. Martin Luther King, Jr. Day was held 15 January 1986, the anniversary of King's Birthday. In 1992, President George H. W. Bush proclaimed the federal holiday would be observed annually on the third Monday of January. And in 1994, congress designated the Martin Luther King Jr. federal holiday as a national day of service.

The recurring theme of this observance; "Remember! Celebrate!Act! A day on, not a day off," empowers us to reflect on the teachings of Dr. King and celebrate his leadership through service.

Occurring each year on the third Monday in January, Dr. Martin Luther King, Jr. Day is the only federal holiday observed as aNational day of service.

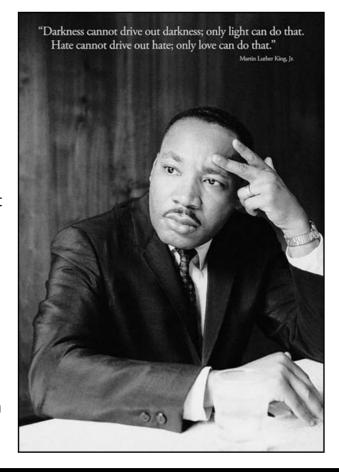
The Dr. Martin Luther King, Jr. Day of service is part of united we serve, the president's national call to service initiative that encourages Americans from all walks of life to work together to provide solutions to social problems.

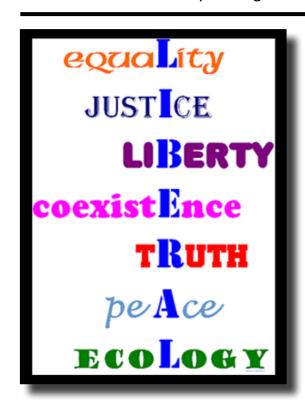
As members of America's navy, our global force forgood embodies an ethos based on service and dedication to thewelfare of others, bringing us closer to King's vision of astronger, lasting community. Through dedicated service at homeand around the world, Sailors honor Dr. King's legacy and reaffirmour common humanity through united efforts.

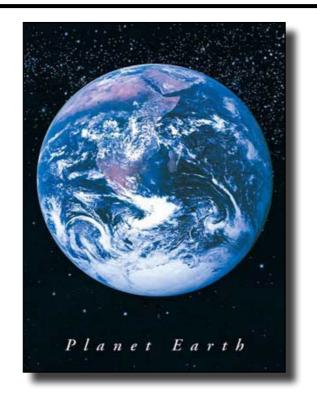
Dr. King believed in anation of freedom and justice for all, and encouraged all citizens to live up to the purpose and potential of America by applyingThe principles of nonviolence to make this country a betterplace to live.

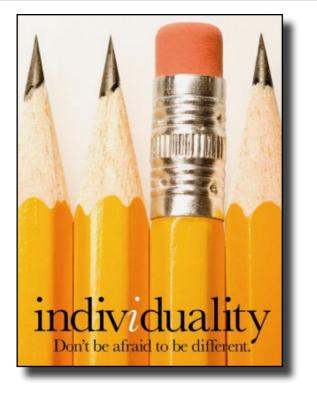
In honor of his legacy and commitment to equality for all, The Dr. Martin Luther king, Jr. National Memorial was dedicatedOn Oct. 16, 2011 and is the first monument dedicated to an African-American on the National Mall. The monument serves as a place of reflection on King's life, teachings, and vision of social justice. Individuals can learn more about the Dr. Martin LutherKing, Jr. National Memorial at the National Mall in Washington, DC, at www.nps.gov/mlkm/.

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